



EMF Grant Enabled Dr. Blanchard to Study Pandemic Burnout SEE PAGE 10

PRACTICE CHANGERS GRACE in **Evaluating Chest Pain**



FIND IT ONLINE For more clinical stories and practice trends, plus commentary and opinion pieces, go to: www.acepnow.com

2021 ACEP ELECTIONS PREVIEW -

MEET THE PRESIDENT-ELECT AND BOARD CANDIDATES

The candidates discuss ACEP strategy and members' needs

ach year, ACEP's Council elects new leaders for the College at its meeting. The Council, which represents all 53 chapters, 40 sections of membership, the Association of Academic Chairs of Emergency Medicine, the Council of Emergency Medicine Residency Directors, the Emergency Medicine Residents' Association, and the Society for Academic Emergency Medicine, will elect the College's President-Elect, Council Speaker and Vice Speaker, and four members to the ACEP Board of Directors when it meets in October. Last month, we met the Council officer candidates. Here, we'll meet the President-Elect and Board candidates.

CONTINUED on page 12

DAYS in

PAGE 8

BOSTON

TWITTER/ACEPNOW

ACEPNOW.COM

SKEPTICS' GUIDE TO EMERGENCY MEDICINE Antibiotics for Pneumonia

How many days should we treat kids? by KEN MILNE, MD

The Case

A 5-year-old girl comes into your emergency department with what seems like community-acquired pneumonia (CAP). She has been febrile with a temp of 102° F and is mildly tachypneic but shows no real signs of respiratory distress. On examination, you can hear some crackles in the right mid-zone. Her chest X-ray (CXR) confirms your findings of CAP, and she is well enough to be treated as an outpatient with oral antibiotics.

Clinical Question

Is five days of oral antibiotic therapy noninferior to 10 days to achieve clinical cure in children with CAP?

Background

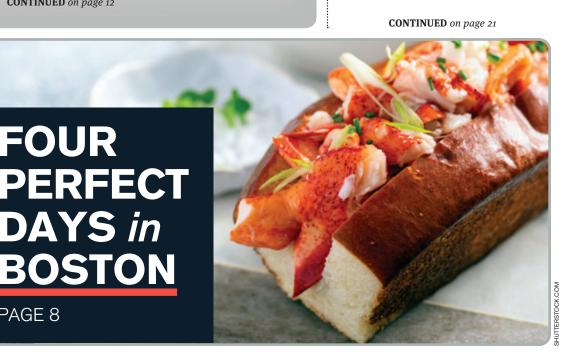
Pediatric CAP is a common occurrence.^{1,2} The Infectious Diseases Society of America (IDSA) guidelines from 2011 make several recommendations in the management of these children:3

• They do not support routinely obtaining a chest X-ray to confirm the diagnosis

moo.qlanamoteusvellevenwellevenervelp.com If you have changed your address or wish to contact us, please

> Hoboken, NJ 07030-5790 111 River Street Journal Customer Services WILEY PERIODICALS LLC

ACEP*Now*



BrainSc•pe[®]

A breakthrough in rapid, objective brain injury assessment

BrainScope is an essential decision support tool that uses EEG data, advanced A.I. & machine learning to identify objective **markers of brain bleed and concussion**.

Structural Injury Assessment

- 99% sensitivity to positive head CT (≥ 1mL of blood) with 98% NPV¹
- Emergency Department: Demonstrated potential to reduce head CT use in the ED by 31%²

Functional Injury Assessment

- Brain Function Index: Scales with severity of injury³
- **Concussion Index:** Aids in evaluation of concussion at time of injury & throughout recovery, may be used to establish baseline⁴

✓ Works with drug & alcohol impaired patients⁵



brainscope.com 855.927.2461 | info@brainscope.com

Intended Use Patient Population Structural Injury Classifier & Brain Function Index: 18-85y of age, GCS 13-15, within 72 hours of injury. Concussion Index: 13-25y of age, GCS 15, within 72 hours of acute injury, at baseline, & throughout recovery. 1. Hanley D, et al. *Academic Emergency Medicine*. 2017; 24(5):617-627. 2. Naunheim R, et al. *American J Emergency Medicine*. 2019; 37(10):1987-1988. 3. Hanley D, et al. *Journal Neurotrauma*. 2018; 35(1):41-47. 4. Bazarian J, et al. *JAMA Network Open*. 2021;4(2) e2037349. 5. Michelson EA, et al. *J Neuroscience Nursing*. 2019; 51(2):62-66. ©2021 BrainScope Company Inc.



EDITORIAL STAFF

MEDICAL EDITOR Cedric Dark, MD, MPH, FACEP cdark@acep.org

> EDITOR Dawn Antoline-Wang dantolin@wiley.com

borelli@uthscsa.edu ART DIRECTOR

Chris Whissen chris@quillandcode.com

RESIDENT FELLOW

Cara Borelli, DO

ACEP STAFF

EXECUTIVE DIRECTOR Susan Sedory, MA, CAE ssedory@acep.org

CHIEF OPERATING OFFICER Robert Heard, MBA, CAE rheard@acep.org DIRECTOR, MEMBER COMMUNICATIONS AND MARKETING Nancy Calaway, CAE ncalaway@acep.org

> COMMUNICATIONS MANAGER Jordan Grantham jgrantham@acep.org

PUBLISHING STAFF

PUBLISHER Lisa Dionne Lento Idionnelen@wiley.com ASSOCIATE DIRECTOR, ADVERTISING SALES Steve Jezzard sjezzard@wiley.com

ADVERTISING STAFF

DISPLAY & CLASSIFIED ADVERTISING Kelly Miller kmiller@mrvica.com (856) 768-9360

EDITORIAL ADVISORY BOARD

Ricardo Martinez, MD, FACEP
Sandra M. Schneider, MD, FACEP
Jeremiah Schuur, MD, MHS, FACEP
Robert C. Solomon, MD, FACEP
Annalise Sorrentino, MD, FACEP
Peter Viccellio, MD, FACEP
Rade B. Vukmir, MD, JD, FACEP

INFORMATION FOR SUBSCRIBERS

Subscriptions are free for members of ACEP and SEMPA. Free access is also available online at www. acepnow.com. Paid subscriptions are available to all others for \$310/year individual. To initiate a paid subscription, email cs-journals@wiley.com or call (800) 835-6770. ACEP Now (ISSN: 2333-259X print; 2333-2603 digital) is published monthly on behalf of the American College of Emergency Physicians by Wiley Periodicals LLC, 111 River Street, Hoboken, NJ 07030-5774. Periodical postage paid at Hoboken, NJ, and additional offices. Postmaster: Send address changes to ACEP Now, American College of Emergency Physicians, P.O. Box 619911, Dallas, Texas 75261-9911. Readers can email address changes and correspondence to acepnow@acep.org. Printed in the United States by Hess Print Solutions (HPS), Brimfield, OH. Copyright ©2021 American College of Emergency Physicians. All rights reserved. No part of this publication may be reproduced, stored, or transmitted in any form or by any means and without the prior permission in writing from the copyright holder. ACEP Now, an official publication of the American College of Emergency Physicians, provides indispensable content that can be used in daily practice. Written primarily by the physician for the physician, ACEP Now is the most effective means to communicate our messages, including practice-changing tips, regulatory updates, and the most up-to-date information on healthcare reform. Each issue also provides material exclusive to the members of the American College of Emergency Physicians. The ideas and opinions expressed in ACEP Now do not necessarily reflect those of the American College of Emergency Physicians or the Publisher. The American College of Emergency Physicians and Wiley will not assume responsibility for damages, loss, or claims of any kind arising from or related to the information contained in this publication, including any claims related to the products, drugs, or services mentioned herein. The views and opinions expressed do not necessarily reflect those of the Publisher, the American College of the Emergency Physicians, or the Editors, neither does the publication of advertisements constitute any endorsement by the Publisher, the American College of the Emergency Physicians, or the Editors of the products advertised.



The Official Voice of Emergency Medicine

NEWS FROM THE COLLEGE

UPDATES AND ALERTS FROM ACEP

ACEP Hosts Special Edition Research Forum

In August, the ACEP Research Committee organized the first-ever Research Forum Special Edition: COVID-19, funded through a grant from the Centers for Disease Control and Prevention. The conference brought together public health leaders, academic researchers, and top-notch educators with perspectives on basic science, prevention, treatment, resiliency, and advocacy. It showcased some of the best and latest research data alongside didactic and panel presentations by world-renowned experts. Research topics included immunology, vaccinations, resiliency, innovations in care delivery, disparities in care, telemedicine, risk factor identification, novel treatments, and education. All abstracts were published in a special supplement of Annals of Emergency Medicine, available at www.annemergmed. com/issue/S0196-0644(21)X0008-X.

ACEP's traditional Research Forum will still be held during ACEP21, with these COVID-19 presentations as bonus content.

Senate Passes Lorna Breen Bill

In early August, the Senate approved S 610, the Dr. Lorna Breen Health Care Provider Protection Act. This comes on the heels of hundreds of ACEP members joining together to lobby for this legislation during last month's Leadership & Advocacy Conference, conducting 287 meetings with legislators and staffers from 44 states (read more on page 6). S 610 and its bipartisan House counterpart, HR 1667, are focused on researching and developing policies to prevent burnout and improve mental health among health care clinicians, along with removing barriers to accessing care and treatment (including consideration of stigma and licensing concerns). Learn more about next steps for this bill at www.acep.org/ senate-passes-breen-bill.

PALS Requirement Removed for EM Physicians in ACS Pediatric Centers

The American College of Surgeons (ACS) removed the pediatric advanced life support (PALS) certification requirement from its recently published *2021 Optimal Resources for Children's Surgical Care*, which means emergency physicians working in ACS pediatric surgery centers no longer need to fulfill this requirement. ACEP and other emergency medicine organizations had partnered through the Coalition to Oppose Medical Merit Badges to push back against requiring this certification of board-certified emergency physicians.

AM8P

CEL

2019

Follow the EM Workforce Progress

The best place to stay apprised of all progress, discussions, and resources related to the emergency medicine workforce efforts is www.acep.org/workforce. There, you will find the latest news, including the full report from *Annals of Emergency Medicine*, a town hall held during the recent ACEP Leadership & Advocacy Conference, and more.

ACEP Now Adding More Editors

ACEP Now is expanding its editorial team to include two new roles: Associate Editor and Assistant Editor. Working in conjunction with the Medical Editor in Chief, the Associate Editor will primarily oversee the evidence-based medicine content within the magazine while expanding its international perspective. The Assistant Editor will primarily oversee the ACEP Now podcast and multimedia content, including social media. Learn more at www.acepnow.com/article/join-acep-noweditorial-team.

Emergency Physician Named New ABEM NAM Fellow

The National Academy of Medicine (NAM) selected Tracy Madsen, MD, PhD, as its 2021-2023 American Board of Emergency Medicine (ABEM) NAM Fellow. Dr. Madsen is an associate professor in the departments of emergency medicine and epidemiology, co-director of the Rhode Island Hospital Comprehensive Stroke Center and the Miriam Hospital Stroke Center, and associate director of the division of sex and gender at the Warren Alpert Medical School of Brown University/Brown University School of Public Health/Rhode Island Hospital in Providence. The ABEM NAM Fellowship provides talented, early-career health science scholars in emergency medicine an opportunity to experience and participate in evidence-based care or public health studies that improve patient care in domestic and global health systems. 🕀

Correction

The article "Working Up Double Vision" (July 2021) incorrectly stated that patients with CN VI palsy "present with outward deviation most apparent when looking toward the affected side." They present with medial deviation of the eye.



SEND EMAIL TO ACEPNOW@ACEP.ORG; LETTERS TO ACEP NOW, P.O. BOX 619911, DALLAS, TX 75261-9911; AND FAXES TO 972-580-2816, ATTENTION ACEP NOW.



SBH HEALTH SYSTEM (ST. BARNABAS HOSPITAL)

Twitter: @Sbh EM Res

Location: Bronx, New York

Year founded: 1990

Number of residents: 60

Program length: 4 years

What makes your program unique?

Our four-year program in a diverse, inner-city location provides great training. One of the things that makes our program unique is the Track Program, which allows residents to concentrate elective time on a "niche" of emergency medicine. This expands your knowledge, exposure, and portfolio in a corner of emergency medicine, which prepares you for fellowships or can help to jump-start your career.

Why is your city a great place to live?

It's New York City. The city, as it returns to its vibrant form, has all kinds of sites to see, experiences to take part in, and ways to spend your free time. Two experiences that are five



minutes away from the hospital are the Bronx Zoo and New York Botanical Garden, which are fantastic ways to spend a day.

Recent publication of note:

Opiate use disorder is a crisis for our county but especially the population we serve, and therefore, we are the busiest site for a New York City Department of Health and Mental Hygiene project that aims to get naloxone into the community. The project is ongoing; however, our toxicologists are also working on buprenorphine treatment. One recent publicationauthored by Howard G. Greller, MD, director of research and medical toxicology at SBH Health System, and colleaguesdemonstrates that we are focused on this issue daily and are sharing our clinical experiences with other clinicians across the United States.

What is a fun fact about your city or program?

We are at the corner of Arthur Avenue, which in 2016 was named one of "America's Greatest Streets" by the American Planning Association.

-Scott J. Leuchten, DO, program director

Reference

1. Chenworth M, Perrone J, Love JS, et al. Buprenorphine initiation in the emergency department: a thematic content analysis of a #firesidetox Tweetchat. J Med Toxicol. 2020;16(3):262-268.

69th Annual Detroit Trauma Symposium

November 4 - 5, 2021 | MGM Grand Detroit

In-Person and On-Demand Registration Options Register at **DetroitTrauma.org**

69 TH **MPOSIUM**

The Detroit Trauma Symposium is designed to address the continuum of care of the injured person. Topics are relevant for trauma physicians, as well as trauma nurses, surgery and emergency medicine residents, EMTs, allied health personnel and medical students who work together for interdisciplinary cooperation. The 2021 event features both in-person and on-demand options, all with the high caliber of presenters and content you've come to expect. Topics will include:

- REBOA for trauma: when, where and who?
- Multimodality pain management
- Management of traumatic brain and spine injuries
- Trauma systems and mass casualty events
- Management of chest wall and intrathoracic trauma

For topics, speakers, CME credit details and to register, visit **DetroitTrauma.org**



A COMMUNITY BUILT ON CARE





Dr. Genevra "Gevvie" Stone and double sculls partner Kristi Wagner train together in summer 2021.

ROWING FOR TEAM USA After competing in Tokyo, Olympic rower returns to EM residency

by JORDAN GRANTHAM

enevra "Gevvie" Stone, MD, was working at a summer camp when she realized emergency medicine was the perfect specialty for her.

Ominous thunderstorms were rolling in fast. Dr. Stone, the camp's lead sailing instructor, was responsible for getting every young sailor back to shore immediately so they could shelter from the storm. For 10 frenzied minutes, Dr. Stone calmly orchestrated the safe return of every camper. Managing the waterfront chaos brought out the best in her, and she relished the adrenaline rush. "I realized that this is what I get to do every day in the emergency department-help people and manage chaos," she remembered. "I felt so lucky."

Despite her sailing experience, Dr. Stone's ability to manage pressure-packed situations was formed in a different type of boat. The daughter of two Olympic rowers, she tried other sports before her natural ability in the shell was too much to ignore. She rowed for Princeton University's crew before moving on to the USRowing under-23 circuit. While she was getting faster and faster on the water, she never let off the gas with her medical training.

Balancing Medicine and Rowing

For the past decade, she has been a duck, gliding smoothly between her scrubs and scull, all while paddling furiously underwater—literally and figuratively—to keep everything afloat. After an incredible career spanning three Olympic appearances and one silver medal, Dr. Stone made the transition from one highstakes situation to another in August 2021, trading her red, white, and blue unisuit for the pastel personal protective equipment donned by her newest crew at Beth Israel Deaconess Medical Center in Boston.

Like many athletes on the path to the Tokyo Olympics, Dr. Stone was deeply disappointed when the pandemic forced the games to be delayed a year. The decision to train for the 2020 Games wasn't one she took lightly. Back in 2017, she was rowing recreationally but clocking faster times than ever. When she started beating her own silver medal time from the Rio Olympics, she couldn't help thinking about trying for Tokyo. She already had an on-again, off-again schedule with medical school and residency because of her previous two Olympic cycles, so she knew taking time away during her residency would pose challenges.

With the support of her residency director and her fellow residents as some of her biggest cheerleaders, she decided to take a twoyear leave from her residency to train for Tokyo 2020. "Not many people have this opportunity," they told her. "You have to do it!"

Dr. Stone stayed as involved with her EM program as she could, participating in didactics and research projects.

By spring 2020, she was in peak physical :

condition and ready for the USRowing trials. **Tokyo and Beyond** When the delay was announced, the prospect of adding a full year of rigorous training to her calendar was a hard adjustment. "My mind and body were not prepared for it," Dr. Stone explained. Even though the finish line kept moving further away, she kept going.

She stayed in touch through her residency's active group text thread, watching her friends use humor to cope with the stress of pandemic conditions. She offered to return to help at the hospital, but her program directors didn't want to risk exposing her to the virus.

She empathized with her EM peers, but she was living a different reality. After a few too many "thanks for all you do" comments from well-wishers at the grocery store, she stopped wearing her favorite scrubs as sweatpants. When pandemic guilt threatened to distract her too much, Dr. Stone refocused on what she could control. She wanted to see her Olympic dreams through as a thank-you to everyone who made her dual dreams possible. "I had to fully engage [in my training] and make them proud," Dr. Stone said.

At the USRowing trials, she placed second with one of her fastest times ever for single sculls, but only the first-place finisher gets to race the single at the Olympics. In true emergency physician fashion, she moved immediately to plan B. She teamed up with a partner and successfully earned her spot on her third consecutive Olympic team, this time competing in double sculls.

Dr. Stone's experience in Tokyo was an exciting and somewhat bizarre whirlwind, set apart from her previous Olympic appearances by the frequent COVID testing and plexiglass partitions in every cafeteria. "We got really good at thinking about lemons while we spit in tubes," she said with a laugh. It was weird that fans couldn't attend the races, but she joked, "We're rowers, so we're not used to having a lot of spectators at our events!"

Dr. Stone and her teammate raced well enough to make the finals in Tokyo, finishing in fifth place. After that race, she embraced the end of her championship career (she'll be moving on to masters-level rowing competitions now) and was ready to turn her attention back to emergency medicine. Still, her Olympic appearances may not be over. She hopes to complete a sports fellowship with the goal of becoming a team physician for USRowing.

Returning to residency in the middle of a COVID-19 surge isn't how she pictured it, but her time on the water has taught her how to weather tough conditions. "I had someone ask me in an interview, 'Won't it be hard to return to medicine?' I told them yes, it will absolutely be challenging. But something being challenging has never stopped me before." O

MS. GRANTHAM is ACEP communications manager.

Together Again, Fighting for EM

Live from the 2021 ACEP Leadership & Advocacy Conference

by L. ANTHONY CIRILLO, MD, FACEP

or the first time since February 2019, the ACEP community came back together for an in-person meeting. The annual Leadership & Advocacy Conference (LAC) was held July 25–28 in Washington, D.C. With extra precautions because of the specter of the Delta variant of COVID-19, 324 ACEP members from 44 states met to get the latest updates on federal and state issues, hear from members of Congress and key congressional staffers, and participate in 273 virtual Capitol Hill visits. Given the realities and challenges of holding the meeting, it was most definitely a remarkable success. Perhaps most important, the members who attended were able to personally reconnect with friends and colleagues within the ACEP family. Being together and providing one another with validation of the importance of the hard work we do was an incredibly powerful experience.

Before I share more about the substance of the conference, I want to recognize the ACEP D.C. and educational meetings teams for making the conference a reality. The rapidly evolving COVID-19 situation required unique and careful planning; the conference was held with special precautions to maximize the safety of all participants.

The first day of the educational program covered many topics, including opportunities for the future of telemedicine in emergency medicine practice, the perceptions and use of social media on Capitol Hill, and an interactive session on the EM workforce issue with leaders from ACEP, the Emergency Medicine Residents' Association (EMRA), the Council of Emergency Medicine Residency Directors, and the Accreditation Council for Graduate Medical Education. And once again, props to the ACEP Young Physicians Section and EMRA for hosting their annual pre-conference Health Policy Primer educational program.

Connecting with Congress

As with every LAC, the College developed a set of "asks" and talking points for the Capitol Hill visits. Identifying the "right" issues to focus on during the meeting requires a thoughtful and strategic approach to increase our like-lihood of advocacy success. That strategy is based upon identifying issues that both are important for emergency medicine *and* will resonate on Capitol Hill given the political climate and priorities of the current Congress and the President's administration. Our goal, as always, is to remind legislators that we do the work of the people every day and that we need their support to be able to continue that work. With a heavy overtone of the worsening situation created by the Delta COVID-19 variant, our issues and topics this year were:

- Support for the Dr. Lorna Breen Health Care Provider Protection Act (S 610/HR 1667) [*Editor's note:* The Dr. Breen Act was passed by the Senate in early August. Thank you to everyone who advocated for it!]
- Advocating for elimination of the X-waiver registration requirement
- Preventing pending cuts to 2022 Medicare payments for emergency physicians

During the second day of the conference, we got to hear from and speak with key members of Congress including Sen. Tim Kaine (D-VA) who was a primary sponsor of the Dr. Breen Act, and the two co-chairs of the bipartisan Problem Solvers Caucus in the U.S. House, Rep. Josh Gottheimer (D-NJ-05) and Rep. Brian Fitzpatrick (R-PA-01). ACEP members shared their very real firsthand experiences of how their emergency departments, hospitals, and communities have been overwhelmed by COVID-19 with these members of Congress and key committee and congressional senior staffers.

The stories conveyed not just the clinical challenges we face but also how difficult it has been for emergency physicians to withstand the worst of COVID-19 while so many







Top Left: ACEP members listen to one of the informative sessions from LAC21. **Top Right:** ACEP President-Elect Gillian Schmitz, MD, FACEP (right), speaks with Rep. Gregory Murphy (NC-3). **Bottom:** Attendees enjoy refreshments at the conclusion of a busy day of advocacy on behalf of emergency physicians.

refuse to get vaccinated, wear masks, and put the public health of the nation ahead of their own beliefs.

Although we were hopeful for a return to the traditional "on the Hill" congressional visits, the U.S. Capitol was still not completely open to the public for constituent visits. Despite that, the Virtual Hill Day was very effective and successful. Everyone on Capitol Hill is now very comfortable with virtual meetings and it has become part of the "new normal" for congressional offices. Telling our stories directly to members of Congress and staffers is invaluable in helping them understand who we are, what we do, and how important we are to protecting the health of the nation. Sharing the sobering clinical data and statistics of COVID-19 is important when talking with a member of Congress. More importantly, sharing true accounts of real people who are their constituents whose lives have been affected—or ended—by COVID-19 is critical. Telling these narratives helps legislators and staffers understand that what our work is about real people and not just politics. Inevitably, when we tell these stories, we tell them not just about our patients but also about us and how hard our work has been for now over a year and half.

A Voice for EM

Each year, while those of us who attend LAC get to tell our anecdotes, we also understand that we are representing emergency physicians across the country and telling your stories too. Although a few hundred of us can do that, there is nothing more powerful than bringing more voices to the Hill. The future of COVID-19 is still unwritten, but we certainly hope that by 2022 we can all be together again, in person, and on Capitol Hill advocating for our fellow physicians, our patients, and our specialty.

So please come next year to LAC and add your voice! In the meantime, join the 911 Grassroots Network at www. acep.org/911grassrootsnetwork to stay informed on federal and state issues. You can also support ACEP by contributing to NEMPAC, the National Emergency Medicine Political Action Committee, and help ACEP amplify your voice on the issues that matter most to emergency medicine.



DR. CIRILLO serves on the ACEP Board of Directors. He still actively practices emergency medicine and serves as the director of government affairs for US Acute Care Solutions.

LAC: A First-Timer's Perspective

by LINDSEY A. WILLIAMS, MD

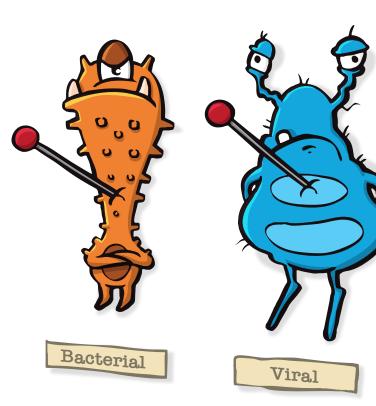
As emergency physicians, we have spent nearly the last two years caring for patients with a novel disease, worrying about personal protective equipment, and wondering when we will be able to safely hug our loved ones again.

Now we wade into a quagmire where masks and vaccines have been politicized. Health care has always intersected with politics, but we are at a rare time when it is a daily headline. Consequently, I found a reignited sense of duty to encourage better behaviors from myself, my patients, and my elected officials. As physicians, we have a responsibility to practice beyond the walls of the hospital-and our communities depend on it.* One step I took on this path was attending LAC21 in Washington, D.C.

LAC allowed me to dive into various topics with a group that shares this same sense of duty. Being surrounded by people who believe we can and must do better was invigorating. The EMRA and ACEP YPS Health Policy Primer allowed young physicians and those new to health policy, like me, to gather an understanding of current issues. Primer speakers included both young and seasoned physicians who shared stories of working within an everchanging system. Hearing these stories was invaluable and further confirmed that, despite the obstacles, I am here to fight the good fight. LAC reminded me of an important truth: I am not alone in this fight.

**Editor's note:* "Medicine as a social science, as the science of human beings, has the obligation to point out problems and to attempt their theoretical solution."–Rudolph Virchow. From *J Epidemiol Community Health*. 2006;60(8):671. €

DR. WILLIAMS is a PGY-3 emergency medicine resident at Louisiana State University Health Sciences Center in New Orleans.



Is it bacterial or viral meningitis?

Don't guess-know in about one hour.

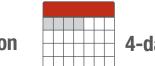
Quickly distinguishing between bacterial and viral meningitis means more than freeing up beds. It can be a matter of life or death. The BioFire[®] FilmArray[®] Meningitis/Encephalitis (ME) Panel uses the syndromic approach, which simultaneously tests for 14 of the most common causes of central nervous system infections in about an hour. These rapid results from the BioFire ME Panel help you get patients on targeted treatment sooner and avoid unnecessary admissions.

1 Test. 14 Targets. ~1 Hour.

Shorten time to diagnosis.

Time to diagnosis-adult patients¹

3.3-day reduction



4-day reduction

Time to diagnosis–pediatric patients²

biofiredx.com



Syndromic Testing: The Right Test, The First Time.

BFR0001-2598-01

FOUR PERFECT DAYS in BOSTON WHAT TO DO, SEE, AND EAT AT ACEP21

by ELLANA STINSON, MD, MPH

112

e all recall sitting at our desks in our history classes (my worst subject ever), learning from our textbooks about events such as the Boston Massacre, the American Revolution, the Boston Tea Party, and the Battle of Bunker Hill. You can't forget the notorious midnight ride by Paul Revere where he warned "The British are coming!" It's not the British this time, but yes, ACEP21 is definitely coming!

Today, Boston is best known as a thriving research center with world-leading medical facilities. This city is also a global pioneer in innovation and entrepreneurship. Boston's rich history is not the only thing we are known for around here. One thing that is least talked about is this city's depth and breadth of diverse culture, with a wide variety of restaurants and neighborhoods that carry their own unique characteristics and style. In my opinion, as a Southerner turned Bostonian, it is quite arguably the best city to host ACEP's Scientific Assembly.

Not only are our medical and innovation centers noteworthy, but so is our "wicked good" clam chowder and lobster rolls. With Boston being a world-class culinary destination, there is honestly something for everyone with an array of foods and restaurants to suit any palate. Just pick your flavor of the day.

This year's conference is in the seaport district of South Boston along the harbor that represents a newer, bolder side of Boston. Here are a few of my favorite spots to ensure that you experience four perfect conference days. [*Editor's note:* Visit ACEPNow.com to read an extended version of this article with more things to see and do each day.]

Monday

On our first day when we are finally all together again and running into old colleagues, friends, and bosses, you may be wrapped up in soaking in the conference. Consider attending some sessions from *ACEP Now* columnists and Editorial Board members. Early Monday morning, you can catch Richard Cantor, MD, FAAP, FACEP, presenting "Cruising the Literature: Pediatric Emergency Medicine 2021."

As you come off your conference high after learning about the latest scientific advances to help manage the tiniest patients, I recommend unwinding by stepping outside for a bit of fresh air and taking off your mask as you walk over to a quick lunch at Café on D by Deli of Course. I'll be heading to Row 34 for their famous lobster roll and a nice glass of chardonnay.

Following the afternoon sessions, perhaps

"What I Learned My First Year as a Director," by Jenice Baker, MD, FACEP, "Rags to Riches" by James M. Dahle, MD, FACEP, or a review of pediatric ECGs by Annalise Sorrentino, MD, FACEP, you may want to unwind with a few cocktails, so check out the Lookout Rooftop at The Envoy Hotel for spectacular harbor and city views. It can get crowded, so you will want to have reservations.

If you'd rather get out of your conference attire before dinner and getting all fancy is not your thing, check out Del Frisco's or Temazcal, both along the harbor, which always provide a friendly atmosphere to meet new friends or meet up with old ones.

Tuesday

Empty morning schedule? No problem! Start the day with a few minutes of relaxation and meditation or maybe grab your yoga mat and get fit. A few ideal outdoor exercising spots are the Lawn on D, Waterfront Park, or Fan Pier Park to take a morning stroll along the Harborwalk.

On your way to the Convention Center, here are a few bakeries for coffee, pastries, or bagels: • Cardullo's Gourmet Shoppe

- Carduno's Gourniet Sho
 Seaport Café
- Tatte Bakery & Café

On arrival to the Convention Center, find Arun Nagdev, MD, teaching "Upper Body Regional Nerve Blocks" and Ken Milne, MD, discussing some of his "Clinical Pearls from the Recent Medical Literature."

Should you dare to venture out a little further today, maybe catch an Uber or grab your rental car keys and visit the North End. This is Boston's oldest residential neighborhood and is best described as the "Little Italy" of Boston. With narrow streets and colonial-era sites, you will find Paul Revere's house and the Old North Church, along with some of the most quant and flavor-rich Italian restaurants, bakeries, and dessert parlors. Lobster roll alert! Neptune Oyster is by far my favorite lobster roll spot.

Wednesday

You are bound to be tired from the night before, so check out some of the nearby coffee shops before starting your day. I am not the best judge of coffee, but I hear these two are quite popular: La Colombe Coffee Roasters and Sorrel Bakery & Café. Don't worry if you started out late, the rapid fire talk on "Diagnosing Pulmonary Embolism in Pregnancy" by Lauren Westafer, DO, MPH, doesn't start until 12:30 p.m. You will be finished just in time to make it to Larry J's BBQ Café for a filling lunch prior to the afternoon sessions. They close at 3 p.m., so don't stop to talk to too many old friends on your way over or you might miss it. If you opt to call it an early day, consider the Institute of Contemporary Arts, which has free admission for families.

After a long day of learning, it's time to clean up and get ready to party with old friends. I'll be headed over to The Grand Boston, a high-tech Vegas-style dance club featuring a lineup of top DJs and VIP areas with bottle service. For something a little more lowkey, check out Scorpion Bar. If clubbing isn't your style, try an evening of bowling at Kings Dining and Entertainment where you can bowl a few rounds, find good bites at their retromodern restaurant, and play a few games at the arcade.

Thursday

For those of you not flying out immediately, conclude your conference with Michael Granovsky, MD, FACEP, discussing "RVU Killers" to avoid missing out on maximizing your reimbursement. You'll need a little extra pocket change if you want to spend Thursday afternoon soaking up some local culture. Boston is full of museums, but one of my all-time favorites is the Isabella Stewart Gardner Museum where you can find not only art in her former home, but a glass cased café, a reading room, and a full lineup of events for all age groups, day or night.

Want to unwind and grab a brew? Boston has quite a few breweries to check out. Near the conference you will find Harpoon Brewery, the brewer of New England's original IPA: Harpoon IPA. Catch a tour and check out the beer hall that serves pretzels.

If you are looking for a relaxed, cozy atmosphere, visit Dorchester Brewing Company. Here you can enjoy a roof deck with views of the beautiful Boston skyline. And if you love BBQ, check out the notorious M&M BBQ within Dorchester Brewing Company.

Boston's many neighborhoods fit into one large city filled with centuries of history while simultaneously emerging as a newer, bolder town. Boston brings a variety of different flavors (pun intended) and adventure on just about at every corner. As we prepare to gather in the city of Boston, one of the country's most historic places, I am sure you will find a place or two that remind you of home. Hopefully you stumble across a few spots that will give you that much-needed break from hours of conferencing. Either way, make sure you soak it all in and take a piece of Boston back home with you.

DR. STINSON is in the department of emergency medicine Cooley Dickinson Hospital and President of the New England Medical Association.

By the Numbers TRAVEL

SHUTTERSTOCK.COM

We polled **ACEP NOW READERS** about their travel plans for the rest of the year. **HERE'S WHERE YOU'RE GOING.**

TRAVELING FOR FUN 360/0 In the U.S.

17%



6%

4%



ACEP4U: Get Ready for ACEP Council

OVERVIEW OF THE COUNCIL PROCESS, PLUS A NEW SICKLE CELL TOOL AND VIRTUAL GRAND ROUNDS

by JORDAN GRANTHAM

AS we count down to the Scientific Assembly, ACEP is also preparing for the 2021 Council Meeting. Not familiar with the ACEP Council and how it governs ACEP strategy and policy? Here's a quick overview.

The Council is composed of emergency physicians who represent ACEP's chapters (one voting councillor per chapter, plus one additional councillor for every 100 chapter members), sections (one voting councillor per section), and the Emergency Medicine Residents' Association (eight voting councillors), plus one councillor each for the Association of Academic Chairs of Emergency Medicine, the Council of Emergency Medicine Residency Directors, the Society for Academic Emergency Medicine, and the American College of Osteopathic Emergency Physicians.

Council Purview

The Council has several duties. It elects ACEP's Board of Directors, Council officers, and the President-Elect of the College (see page 12 to meet some of this year's candidates). The Council shares responsibility with the Board for initiating policy. In addition to serving as a sounding board and communication network for the Board, the Council also identifies issues for study and evaluation.

Resolutions

ACEP received more resolutions for the 2021 Council Meeting than ever before. Resolutions are formal motions that, if adopted by the Council, will become official Council policy. They provide a path for nonvoting members to weigh in on issues affecting emergency medicine even if they aren't voting councillors. All ACEP members have the right to submit resolutions, but they must be submitted in writing by at least two members at least 90 days prior to the Council Meeting. ACEP chapters, sections, committees, and the Board can also submit resolutions.

Council Meeting

Every year, the Council meets for two days prior to the ACEP Scientific Assembly. Due to the positive response from last year's virtual meeting, ACEP is keeping the asynchronous resolution testimony process that allows all members, not just councillors, to comment on resolutions. The comment period will open no later than Sept. 23, when all resolutions must be released to the Council.

The majority of the work is done in reference committee hearings, which are open to all members, not just councillors. The resolutions are divided between the reference committees so that every committee does not have to deliberate on every resolution. The reference committees, whose members are appointed by the Council Speaker, host hearings where council-

LEARN MORE

Visit **www.acep.org/council** to learn more about the **ACEP Council**.

In early October, watch **www.** acepnow.com for an article highlighting some key issues under consideration during the upcoming 2021 Council Meeting.

lors and ACEP members can deliberate about the resolutions. The reference committees may amend resolutions, consolidate kindred resolutions by constructing substitutes, and recommend the usual parliamentary procedures to the Council: adopt, adopt as amended, refer (to the Board, the Council Steering Committee, or the Bylaws Interpretation Committee), or not adopt. This year's meeting will feature four reference committees that will focus on 1) governance and membership issues, 2) advocacy and public policy issues, 3) emergency medicine practice issues, and 4) workforce and scope of practice issues.

After the reference committee hearings, the Council reconvenes, and the reference committees provide oral reports and recommendations from their hearings. Discussion ensues, and eventually each resolution is voted on by the Council. Resolutions adopted by the Council are influential in shaping ACEP policy.

ACEP elections also occur during the ACEP Council Meeting. Nominations for the open ACEP Board of Directors and Council officer positions are accepted in early spring, and the slate of candidates is approved by the Nominating Committee. At the Council Meeting, each candidate presents their platform and ideas to the councillors. A Candidate Forum is also held where councillors can ask questions of the candidates. Councillors submit their votes at the end of the second day of the Council Meeting, and those elected are announced that day as soon as votes are tallied. ●

MS. GRANTHAM is ACEP communications manager.

COVID-19 PROTOCOLS

ACEP's leadership continues to monitor all health and safety factors that impact ACEP21. View the event's COVID-19 safety measures at acep.org/acep21covid-protocols.

New Sickle Cell Pointof-Care Tool Available

The Emergency Department Sickle Cell Care Coalition (EDSC³) has released a new point-of-care tool for managing sickle cell disease in the emergency department (available at www.acep.org/sickle-cell). EDSC³ is a collaboration between ACEP; the American Academy of Pediatrics; the American Society of Hematology; the American Society of Pediatric Hematology/Oncology; the Centers for Disease Control and Prevention; the Emergency Nurses Association; the Health Resources and Services Administration; The Joint Commission; the National Heart, Lung, and Blood Institute; the Sickle Cell Disease Association of America; and the Sickle Cell Foundation of Tennessee. Development of the tool was co-chaired by Caroline Freiermuth, MD, MS, FACEP; and Patricia Kavanagh, MD. Look for an ACEP Frontline podcast episode

about this tool featuring Dr. Freiermuth. EDSC³ is also planning to host a webinar in late September to discuss this resource and other considerations for sickle cell care in the emergency department.

Virtual Grand Rounds Continue

In April 2020, ACEP's Academic Affairs and Education Committees started conducting monthly Virtual Grand Rounds (VGR) as a way to provide socially distant education during the pandemic. Led by VGR Course Director Laura Oh, MD, FACEP, these free monthly sessions have featured wellknown faculty covering timely topics including cardiology, wellness, airway, ultrasound, pediatrics, health policy, difficult conversations, neurology, and more. All past VGRs are available ondemand in the ACEP Online Learning Collaborative at http://ecme.acep.org. Look for upcoming events at www. acep.org/virtualgrandrounds.



Free **TLC™** Tray Samples for first 250 inquiries:

☑ info@theTring.com

www.TringTLC.com



TOXICOLOGY Q&A



Venom Dilemma

QUESTION: How worried do I need to be about a bite from this snake?



Scan the QR code to find out. Big thanks to Dr. Sean Bush for providing the snake for my pictures.



DR. HACK is chief of the division of medical toxicology and vice chair for research at East Carolina University in Greenville, North Carolina.

EMF Grant Enabled Doctor to Delve into Pandemic Burnout

or its 2020–2021 grant cycle, the Emergency Medicine Foundation (EMF) awarded nearly \$1 million in grants. One of its recipients was Janice Blanchard, MD, PhD, who received \$38,777 for her project titled "An Evaluation of Stressors Related to COVID-19 in Emergency Medicine Physicians." We recently spoke with Dr. Blanchard, professor of emergency medicine and chief of the health policy section at the George Washington School of Medicine & Health Sciences in Washington, DC, about her research and how she hopes it'll change the field.

What are the goals of your research?

The purpose is to try to design interventions to address the stress in the future. Long term, we really want to understand what changes at the organizational level and individual level can alleviate workplace stress in the future. Even before the pandemic, emergency medicine clinicians and emergency medicine physicians in particular had really high levels of burnout. This isn't going away, we're still having those same issues that will increase our levels of burnout, and we may have more pandemics in the future. It's really important to understand how to decrease that burnout and anxiety and how to do that by alleviating some of the stress that emergency medicine clinicians face.

The stress can be multifold. It can be due to organizational factors, it can be due to lack

of peer support, and we really need to understand how to address each of those issues better. When there are higher levels of anxiety, depression, and particularly burnout, clinician work productivity decreases. When your clinicians aren't happy and aren't effective, that translates to poor patient care.

What is unique about your data?

We had two parts. One part was interviews with emergency medicine physicians, emergency medicine nurses, and EMS workers at 10 locations across the country. These interviews were very meaningful. We got really personal, enriched stories from them to better understand how COVID-19 has impacted their stress and mental health outcomes.

The second part of our study involved a survey of nurses, physicians, and EMS workers at the same 10 locations across the country. From the survey data, we could understand the relationship between workplace factors, perceived stress, and mental health outcomes. The qualitative study gave us personal stories. The survey gave us a bigger data set to understand the relationship of these factors. 🔁



Scan the QR code to read the rest of the interview at ACEPNow.com.





Badge of Honor

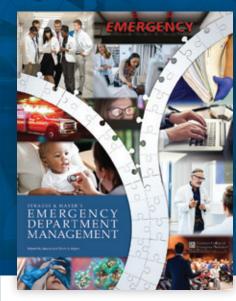
Now more than ever, the FACEP distinction allows you to show your pride and commitment to EM as you wear this badge of honor for your specialty.

Find out if you are eligible acep.org/facep

Apply Today!

American College of Emergency Physicians[®] ADVANCING EMERGENCY CARE

Effectively Run an Emergency Department WITH THIS COMPREHENSIVE, PRACTICAL TEXT



NEW! SECOND EDITION

Order Today! Print Edition ACEP Member Price \$229

ACEP Resident Member Price \$169 | Nonmember Price \$329

You can also order the eBook

eBook Edition ACEP Member Price \$189 ACEP Resident Member Price \$149 | Nonmember Price \$279

ACN_0521_MC851_0421

EVERY IMPORTANT MANAGEMENT TOPIC, INCLUDING: Leadership Principles

COMPLETE, EXPERT COVERAGE OF

- Operations Informatics
- Quality and Service
- Finance
- Reimbursement
- Contracts
- Legal and Regulatory Issues
- Malpractice
- Human Resources

Get the guidance and expertise required to deliver consistent, rapid, high-quality care with Emergency Department Management

bookstore.acep.org OR CALL 844.381.0911

• American College of Emergency Physicians[®] ADVANCING EMERGENCY CARE

As many as 1/3 of high-risk critical patients have non-convulsive seizures that can cause long term cognitive disability.¹⁻²

Without brain monitoring, how would you know?

For your patients presenting with:

- Unexplained Altered Mental Status
- Post-cardiac Arrest
- Found Down / Unconscious
- Traumatic Brain Injury
- Post Intubation
- Seizure with Prolonged Post-ictal State
- Intracranial Hemorrhage / Stroke

Finally, the World's First Point-of-Care Brain Monitor



Validated in a multicenter clinical trial (DECIDE)³

- Set-up by ANY healthcare provider for seizure triage within minutes
- Continuous brain monitoring using AI technology for bedside risk stratification
- Rapid and precise point of care clinical answers

Visit www.ceribell.com to learn more

CAUTION: FEDERAL (US) LAW RESTRICTS THIS DEVICE TO SALE BY OR ON THE ORDER OF A PHYSICIAN. REFER TO OPERATOR MANUAL AND LABELING FOR INDICATIONS, CONTRAINDICATIONS, WARNINGS, PRECAUTIONS AND INSTRUCTIONS FOR USE.

1. Journal of Clinical Neurophysiology 2015;32: 87–95 2. Neurology 2016;86:253–260

Neurology 2016;86:253–260
 Critical Care Medicine 2020; 48(9):1249-1257

uicine 2020, 48(9).1249-1257





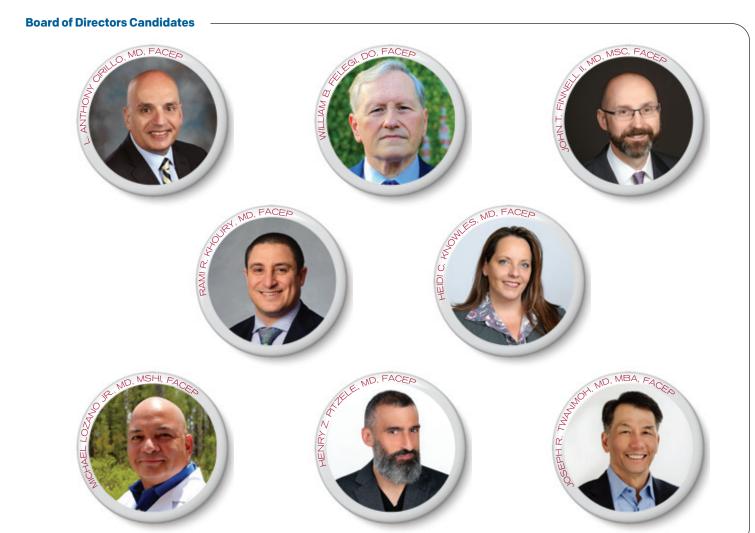
CONTINUED FROM PAGE 1

MEET THE PRESIDENT-ELECT AND BOARD CANDIDATES

President-Elect Candidates







PRESIDENT-ELECT

The President-Elect candidates responded to this prompt:

What is your view of ACEP's strategy regarding workforce, scope of practice, and College sustainability?

Christopher S. Kang, MD, FACEP, FAWM

Current Professional Positions: attending physician and faculty, core emergency medicine residency, Madigan Army Medical Center, Joint Base Lewis-McChord, Washington; attending physician, Olympia Emergency Services, PLLC, Providence St. Peter Hospital, Olympia, Washington; clinical assistant professor, department of emergency medicine, University of Washington, Seattle; adjunct assistant professor, military and emergency medicine, Uniformed Services University of the Health Sciences, Bethesda, Maryland; associate professor, physician assistant program, Baylor University, Waco, Texas

Internships and Residency: emergency medicine residency, Northwestern University, Chicago

Medical Degree: MD, Northwestern University (1996)

Response

ACEP's current framework of workforce considerations established the necessary initial strategy to

mitigate the projected surplus of emergency physicians by 2030 as well as the foundation for our specialty's evolution and sustained success. As the Board of Directors liaison to the Emergency Physician Assistant/Nurse Practitioner Utilization and Emergency Medicine Workforce Task Forces, I ensured that physicians remain the leaders of the care team and are not to be treated as replaceable by other degrees.

Emergency medicine became a leader in the house of medicine because our founders and the College fought together for their patients and specialty. However, as experienced by other specialties, the emergency medicine workforce could not grow unbridled indefinitely. The COV-ID-19 pandemic served as a stress test, accelerated this maturation process, and exposed needed changes. We have further lost ground as we have had to stand on the defensive from both outside of and within our ranks. Instead of assigning blame, ACEP stepped up and moved forward with organizations wishing to collaborate on solutions.

Since chairing the 2018 workgroup that recommended

the task forces and the inclusion of all emergency care organizations, I have increasingly gained essential awareness of the issues we face every day. Because of my service on both task forces, I now have critical knowledge of past, current, and potential future workforces and the opportunities for continued partnership with the other stakeholder organizations. It is with this unique insight that I helped define the core tenets of the current framework of workforce considerations, including:

- Uphold the incontrovertible expertise and role of emergency physicians as THE leaders of the emergency care team;
- Promote quality-controlled emergency medicine residency training programs—continue to recruit the best and provide them with the contemporary clinical, administrative, operational, advocacy, and leadership skills to succeed;
- Support emergency physicians in whatever setting they are employed—inside and outside the emergency de-

partment, rural to urban, emergency medicine to subspecialty, clinical to education to administration, and contractor to employee to partner;

- Transform emergency care to better meet the needs of our patients, communities, and professions—expand and enhance patient access to the full spectrum of specialized acute care provided, coordinated, and led by emergency physicians; and
- Ensure that business interests do not supersede patient care—the needs of patients and the workforce must be reprioritized.

But strategies must adapt over time as transformation is not often rapid or easy. As the emergency medicine workforce will be a principal issue for years to come, we must proactively advance our strategy to sustain the integrity, health, and success of our specialty. These subsequent steps will be challenging as we navigate dynamic market forces and engage stakeholders outside of our profession. As the team leader, we must fulfill several additional inherent responsibilities, including:

- Procure sufficient resources, opportunities to thrive, and healthier, supportive, and more secure environments for us, our team, and our patients;
- Advocate that emergency physicians are equitably employed by groups, hospitals, health care systems, and government agencies and valued by the health care community and the public to include fair reimbursement;
- Challenge the monopolization of health care services by hospital systems as well as insurers; and
- Include those non-physician providers committed to emergency care as members of our team, and engage in their training, hiring and credentialing, onboarding, clinical practice, and continuing education.

At this next turning point in our history, we have a prodigious opportunity to once again define emergency medicine and forge ahead. To do so, we must reaffirm our common belief in each other, commit to our leadership role and responsibilities, and fight together with our College for our patients and the advancement of our workforce and specialty.

Aisha T. Terry, MD, MPH, FACEP

Current Professional Positions: associate professor, emergency medicine and health policy, and senior advisor, emergency medicine health policy fellowship, George Washington University School of Medicine and Health Sciences, Washington, D.C.

Internships and Residency: emergency medicine residency, University of Maryland Medical System department

of emergency medicine, Baltimore

Medical Degree: MD, University of North Carolina School of Medicine, Chapel Hill (2003); MPH, Columbia University Mailman School of Public Health (2011)

Response

These challenges offer welcomed disruption and tremendous opportunity to shape a bright future for our specialty and livelihoods. Now is the appointed time for ACEP to do what it was designed to do, unapologetically continue to lead! These issues share the common thread of being critical to the mission of ACEP and are inextricably tied to the value of the emergency physician (EP). Thus, as we together tackle these unprecedented issues, I will lead with visionary strength and make the reaffirmation of our value the fulcrum of the strategy.

Workforce: As Chair of ACEP's Membership Task Force in 2008–2009, I recall studying Carlos Camargo's 2005 study which predicted that board-certified EPs would not satisfy workforce needs until the year 2038. Today, it is predicted that there will be a major oversupply of EPs for the first time ever—by the year 2030. This prediction, coupled with the recent relative paucity of EP employment opportunity due to the impact of the pandemic, threatens the stability of the emergency medicine (EM) workforce, the capacity to provide our patients with access to care, and the ability to successfully recruit future EPs.

As President-Elect, I will prioritize this existential challenge in a manner that optimizes ACEPs real-time relevance to all EPs. My efforts as a second-term Board member align with our strategy to 1) acknowledge the problem and rightful alarm; 2) inform by highlighting the complexities and differentiating fact from myth; 3) address head-on by sharing an action-based, multipronged strategy tied to an aggressive timeline; and 4) engage others to join these efforts in a unified way, which promotes swift progress. Consistent and transparent communication about our efforts and progress made is imperative. We must also highlight Chapter efforts, engage stakeholders in collaborations, and constantly seek feedback from our members.

Finally, we would be wise to acknowledge that a prediction is just that; several unknowns remain. For example, how will COVID-19 impact attrition? How might the role of workforce geographic distribution evolve? How will demand for EM services change? How will the proliferation of the nurse practitioner (NP) and physician assistant (PA) workforce be impacted? The answers to these and other salient questions will undoubtedly impact the future of our workforce and must be considered now.

Scope of Practice: ACEP believes that emergency care

should be EP-led and opposes the independent practice of NPs and PAs. As President-Elect, I will lead efforts to attain and embrace data-driven solutions to combat scope-of-practice threats. We must be intentional about marketing our value and emphasizing why EP-led care offers distinct advantage as the gold standard. In doing so, ACEP's Clinical Emergency Data Registry (CEDR) data (>50 million ED visits from about 30,000 EPs, NPs, and PAs) would be an excellent tool to utilize in answering key questions and illustrating our comparative value. Further, as we pursue the implementation of ED accreditation standards, we must determine and enforce best practices for quality-promoting staffing models relative to scopes of practice among the ED care team.

We must also build upon past and current efforts. Outstanding strides have been made, for example, through the work of ACEPs Advanced Practice Provider Task Force, statements on the importance of title transparency in clinical settings, and our partnership with the American Medical Association (AMA) to dispel the myth that increased NP/PA scope of practice improves access to care.

College Sustainability: My candidate platform includes the creation and optimization of infrastructure that fosters longevity for EP livelihoods and the financial stability of the College. ACEP is well positioned to achieve this goal by building upon its investment in quality and data.

The delivery of high-quality care will continue to be required, measured, and tied to reimbursement. ACEP's CEDR is a member benefit that promotes quality while fostering EP compensation through federal quality reporting. The registry allows EPs to avoid financial penalties (\$300 million in avoided penalties to date) and reap lucrative bonuses (up to \$2,000 per EP for 2020).

CEDR is poised to evolve far beyond its current registry function, however. Imagine, for example, if ACEP had a digital platform by which to lead robust EM-focused research, real-time disease surveillance, and ethical data commercialization opportunities through unique EM use cases. Such would minimize the College's current reliance on member dues and meetings income (both total about 40 percent of revenue), while expanding our digital footprint in health care.

As President-Elect, I will build upon my experience as Treasurer of the College during the pandemic, one of the toughest financial periods in the history of ACEP. I led our finance team in making tough but necessary decisions, encouraged the implementation of zero-based budgeting, and helped spearhead strategy-focused practices. These efforts contributed to the passage of a 2021–2022 budget that mitigated damage from the 2020 pandemic, resulting in a significantly reduced deficit.

BOARD OF DIRECTORS

The Board candidates responded to this prompt:

How do you build confidence that the College prioritizes the interests of our members and our specialty?

L. Anthony Cirillo, MD, FACEP

Current Professional Positions: staff emergency department physician, AdventHealth Dade City and Palm Harbor emergency departments, Florida; director of government affairs, US Acute Care Solutions

Internships and Residency: emergency medicine residency, UMass Medical Center, Worcester, Massachusetts **Medical Degree:** MD, University of Vermont College of Medicine, Burlington (1990)

Response

The building of confidence in any relationship is based upon how we listen to, respect, and act both toward each other and in support of each other. In my 30 years of ACEP membership, I have had the opportunity to work with and represent so many great emergency physicians. From my early days as an eager young resident serving on the EMRA Board of Directors to my service now on the ACEP Board of Directors, and in the course of each and every committee, task force, and Board meeting, I have never forgotten that I serve the interests of all ACEP members and the specialty of emergency medicine. ACEP is recognized within the house of medicine and with policy makers in the health care arena as *the* voice of emergency medicine. The College is respected in this role because we always focus on doing the right thing for our patients and our members. Focusing on the needs of our members and patients is the core of everything we do in ACEP, and we must never lose this foundation.

For this question, I believe one can substitute the word "trust" for "confidence." I believe that trust in a relationship is built on two things: communication and action. As the College has matured, we have become a multigenerational organization. This maturation has led to some amazing moments, such as a mom or dad emergency physician literally passing the baton of care during shift sign out to a daughter or son. ACEP's maturation also creates challenges for effective communication with our members. Creating a sense of connection and family is a critical role of ACEP that emphasizes our uniqueness as a specialty. As some in emergency medicine and the health care arena are trying to tear us apart, the College, and by that I mean each member, has been a source of pride and strength for me. But effective communication with a multigenerational group of emergency physicians requires that the College enhance our communication strategies. ACEP's connection to each and every member, regardless of generation, is vital to our future.

William B. Felegi, DO, FACEP

Current Professional Positions: medial director, Van Buren County Hospital emergency department and Van Buren County Hospital ambulance, Keosauqua, Iowa; EMS medical director, Farmington Ambulance

Internships and Residency: emergency medicine residency, Morristown Memorial Hospital, Morristown, New Iersev

Medical Degree:

DO, University of

CONTINUED on page 14

New England College of Osteopathic Medicine, Biddeford, : Dash. Maine (1989)

Response

- ACEP does not have unlimited resources. Action plans cost money, resources, and time.
- Establish priorities based on the needs of our patients, members, and residents. These are proactive priorities. This is the essential basis of why we are emergency physicians and makes our specialty unique-fair balanced billing, prudent layperson, fair reimbursement, protecting EMTALA, etc. Reactive priorities are issues that arise as a part of another's agenda, whether it's the government, politicians, national mega-CMGs or private equity, hospitals, other physician groups, or providers. Examples include COVID and the lack of personal protective equipment, PAs wanting to change their name to physician associates, etc.-not always anticipated. Reactive priorities often are compounded by special interest groups that have more than adequate financial resources and political influence. ACEP needs to have a better understanding of issues that outside interests (and members) may have so that we can plan in a more proactive way. We can do better.
- · Accurate messaging is key for our membership to understand the College's priorities. ACEP announced an anticipated surplus of residency-trained emergency physicians. One way of reducing residents was to extend EM residencies by one year. The messaging was off track, and some interpreted as, "Let's punish residents by increasing training length, placing them in deeper debt without a guaranteed job." Where I know that this was not the intent, it was the message that residents heard and disseminated on social media to create further panic. Unintended consequences of messaging are often overlooked.
- We must clarify some of what I refer to as bipolar behavior in our messaging and priorities. We aspire to have boardcertified EPs working in every ED in this country. On the other hand, some want to ensure that all freestanding EDs are staffed similarly. Yet, critical access hospitals are not mandated to have the same requirements. In fact, there is no requirement to have a physician physically present on site 24-7. Some critical access and rural hospitals have tried to increase the quality of care delivered to patients by hiring PAs that have additional training in EM, but some training programs have been ostracized for calling them "residency programs." If our goal is to have an EM physician-lead team in every ED, then we need to work on ways to make this happen. Do we really know why residents do not want to practice in critical and rural hospitals? Do we need to readjust training for residents to practice in rural areas? Are our assumptions correct? Estimates are 42 percent of the population get its care in rural EDs, yet these EDs only make up 17 percent of all ED visits. Do we abandon our efforts? We need to figure this out or our goal will never be realized, and we will need to readjust priorities.
- ACEP needs to maintain its integrity. Integrity is doing the right thing at the right time for the right reason. We need to base our priorities, interests, and messaging on strengthening our integrity.

John T. Finnell II, MD, MSc, FACEP

Current Professional Positions: professor of clinical emergency medicine and associate professor of informatics, Indiana University, Indianapolis; investigator and faculty member, division of biomedical informatics, Regenstrief Institute; attending physician, Eskenazi Health, Indianapolis

Internships and Residency: emergency medicine residency, University of California, San Francisco-Fresno

Medical Degree: MD, University of Vermont, Burlington (1991)

Response

I've recently learned of an expected death of a dear colleague, which reminds me of a poem called "The Dash" by Linda Ellis. The Dash represents the time we have and what we can accomplish and reflect upon how we spend our Dash. The actions we take, the progress we make, is all about The Our group is stronger than it has ever been due to our concerted

Confidence in our College is built upon our actions and achievements-The Dash. It begins with the ACEP Council, our councillors, and the Board of Directors. What we accomplish at Council sets the stage for what we need to accomplish today, tomorrow, and the rest of the year. While our progress

may feel incremental, significant changes can and do happen. The College can and should do more to promote our achievements. Our members may not fully realize everything that ACEP is doing for our members and our specialty. As a brief summary: Advocacy in 2018:

- Four emergency medicine-focused bills signed into law
- 30 Congressional letters of support or comment submitted
- 10 regulatory comment letters submitted
- 555 legislative visits conducted by ACEP members and staff
- More than 4,000 members in the ACEP 911 Legislative Grassroots Network respond to advocacy alerts when needed by ACEP by emailing their members of Congress on a particular issue of concern to emergency medicine. This network covers 95 percent of Congressional districts.
- 5,215 donors to NEMPAC, the 4th largest physician specialty PAC
- NEMPAC contributed \$2.2 million to House and Senate candidates and party committees in 2018. Notable Board items in 2021:
- · Legislative and Regulatory Priorities for the First Session of the 117th Congress
- National Pandemic Readiness-Ethical Issues
- Definition of Democracy in EM Practice
- Safer Working Conditions for Emergency Care Workers
- Prudent Layperson Model State Legislation
- Artificial Intelligence in Emergency Medicine

As I reflect over the past two and half years, your Board has considered over 400 items of business. The Council resolutions that you create and approve are the work products and achievements for the College. Think about it—over 400 items of business in close to three years. Our memories are short; the COVID-19 pandemic challenged all of us but allowed us to become stronger. We became stronger by working together to produce the ACEP COVID-19 Field Guide. This resource launched April 8, 2020, and one month later had over 100,000 page views, over 150 agencies/websites/links to our site, and has been translated into Japanese, Chinese, Spanish, Hindi, and Urdu with over 230 pages of content—outstanding, and a great example of how the College prioritizes the interest of members and specialty.

So, in the end, what matters most is not the beginning or the end but our Dash. Our achievements. How will we continue to lead and advance the specialty for all emergency physicians?

I'm proud to be an ACEP member and to serve you and the College.

Rami R. Khoury, MD, FACEP

Current Professional Positions: vice president of operations-west, Independent Emergency Physicians-PC; board member, Henry Ford Allegiance Health Specialty Hospital, Jackson, Michigan; staff physician, Henry Ford Allegiance Health and Ascension Providence Southfield/Novi; assistant clinical professor, department of osteopathic medical specialties, Michigan State University College of Osteopathic Medicine, East Lansing; assistant clinical professor, department of emergency medicine, Michigan State University College of Human Medicine

Internships and Residency: emergency medicine residency, St. John Hospital and Medical Center, Detroit

Medical Degree: MD, Wayne State University School of Medi cine, Detroit (2001)

Response

As a practicing physician in an equal-partnership democratic group, I know firsthand the challenges that face today's front-line physicians. And as a leader in my group, I've been privileged to help address those challenges, most recently developing solutions to the operational, financial, and wellness challenges that we faced related to the COVID pandemic. efforts to achieve our unwavering commitment to openness and transparency with our physician partners. We consistently invite and invest in the development of the next generation of leaders within our group. In our group, all partners are invited and encouraged to share their viewpoints. Our group's vision and focus are representative of the shared vision of the collective.

Today, ACEP members are clear about the issues that are most pivotal to the future of emergency medicine: fair reimbursement for our skill and expertise, a rational approach to EM workforce and scope of practice for non-physician providers of emergency department care, and employment models that are equitable and transparent. Since its founding in 1968, ACEP has been an organization dedicated to serving its members-emergency physicians and physicians-in-training-who for over 50 years worked tirelessly to advance the specialty of emergency medicine. Each fall during ACEP's Scientific Assembly, councillors representing each of ACEP's 53 chapters, 40 sections, EMRA, ACOEP, AACEM, CORD, and SAEM gather to elect ACEP's leaders and to vote on resolutions that frame the agenda for the College. The passed resolutions are then reviewed by the ACEP Board, which subsequently assigns these objectives to one or more of ACEP's 30 committees or to new ACEP task forces.

Building confidence that the College prioritizes our members' interests begins with engaging our members in the process-through committee or task force membership, Council involvement, and active participation in ACEP state chapter affairs. Additionally, confidence in ACEP's dedication is further enhanced through robust communication with members regarding the amazing work that is being done on behalf of emergency physicians and the patients they care for.

Our specialty certainly has its share of challenges. I believe that challenges create opportunities, and when I look at how much our specialty has grown over the past 50 years, I am optimistic that emergency physicians will continue to innovate, adapt, evolve, and lead in delivering the best care possible for our patients-within the emergency department and beyond. As your next ACEP Board member, I commit to ensuring that the interests of our members, our patients, and our specialty will be prioritized above all else.

Heidi C. Knowles, MD, FACEP

Current Professional Positions: associate medical director and emergency medicine residency core faculty at John Peter Smith Hospital, Fort Worth, Texas; assistant professor, department of emergency medicine, TCU and UNTHSC School of Medicine, Fort Worth; ED staff physician, Texas Health Southlake; EMS program medical director, Trinity Valley Community College, Athens, Texas

Internships and Residency: emergency medicine residency, University of Texas Health Science Center at Houston

Medical Degree: MD, University of Texas at Houston Medical School (2003)

Response

÷

Confidence-"the feeling or belief that one can rely on someone or something; firm trust"-is critical to an organization's members' interest, involvement, and commitment. Currently, there is a divide amongst emergency medicine physicians, one side committed to ACEP and the other questioning the priorities and loyalties of ACEP. At this time, it is essential that ACEP commit to building confidence in all emergency medicine physicians, not only to retain members but also to gain new ones, so that ACEP can continue to be the voice of EM.

Communicating a clear strategic picture, one that allows members to gain awareness of the historical precedence set by the College, will help members to better understand future goals and strategies implemented by the Board. Strategic planning that occurs at the national level must be clearly communicated to every member. This transparency will go a long way in building confidence that ACEP is prioritizing the interests of its members and our specialty. The challenge lies in determining which method of communication is best to accomplish this goal. Since ACEP's membership is diverse, this communi-

cation must continue to be multimodal—via traditional and electronic methods, with emphasis being placed on identifying the most efficacious means of getting the message across. Video conferencing is another method that can be taken advantage of to allow members the opportunity to hear this information live as well as have interactive discussions/Q&A sessions. Video conferencing allows members to voice their opinions, feel validated, and, importantly, be heard. The COVID pandemic made this modality commonplace, and most of our members are now familiar with its use. ACEP should embrace this opportunity to set up regional meetings with EM physicians for virtual "town hall" discussions across the country. Communicating the hard work that the ACEP staff and Board members are doing on a daily basis will give members an understanding and insight into how these activities affect them and their practice. This will ultimately lead to a confident and loyal member.

Michael Lozano Jr., MD, MSHI, FACEP

Current Professional Positions: attending physician, Envision Physician Services, Fayetteville Emergency Medical Associates, P.C., Fort Lauderdale, Florida; attending physician, TeamHealth, InPhyNet Contracting Services, LLC, Tampa, Florida; medical director, fire and rescue department, Board of County Commissioners, Hillsborough County, Tampa **Internships and Residency:** emergency

medicine residency, Albert Einstein College of Medicine of Yeshiva University, Bronx Municipal Hospital Center, Bronx, New York **Medical Degree:** MD, Mount Sinai School of Medicine, New York, New York (1987)

Response

The objective reality is that ACEP does indeed prioritize both our members' interests and specialty. College publications, policy statements, and advocacy efforts all provide support for that statement in both words and deeds. The challenge is in properly and effectively communicating this reality to our rank-and-file membership. Without that connection to membership, confidence wanes and the weeds of misinformation will flourish. To combat this, we need to be purposeful in framing our communications to always be viewed through the lens of member interest. Additionally, we can educate the membership on our governance structure and provide additional degrees of transparency in our governance processes.

A casual review of the June issue of ACEP Now is representative of how the breadth of our practice is supported by ACEP. There are articles on clinical issues such as the management of pulmonary embolism, marine envenomation, and urticaria. COVID-19 vaccination challenges are discussed alongside the global health aspects of vaccine sharing. Professional development is promoted through conferences (ED Directors Academy, Scientific Assembly, and Leadership & Advocacy) and didactic materials (Critical Decision in EM, and PEERcert+). All are relevant and relatable to physicians practicing emergency medicine. Similarly, when visiting the newly updated ACEP website, one sees categories of content that resonate on a professional or personal level. Additionally, the myriad committees and sections available for participation reflect the priorities of our membership.

The content and services are indicative of the big umbrella that is emergency medicine

and which is represented by ACEP. Although some of our efforts, like advocacy, raise all boats, we should make it a point to indicate the personal benefits of membership and not just when we want people to renew. We should include terms such as "member benefit" and prominently illustrate the savings due to membership at the point of purchase for all our products.

Messaging is but one aspect of restoring confidence. Actions speak louder than words, and to that end, we should actively reach out to the membership to determine their preferred mode of communication. We are a multigenerational organization, and our members have individual preferences for connection with us. In tandem we should embark on an educational journey to better inform on the governing structure of ACEP. I would hazard to guess that many members are not clear on the role of Council and how it connects with the Board. There is probably a larger number of members that are unaware of the staff at the ACEP offices (both) and the great and varied work that they do on our behalf. Finally, I would advocate for greater transparency. Let us take advantage of the pandemic and continue to open Board meetings and Council electronically to the general membership. Transparency goes a long way in restoring confidence.

ACEP is an organization that represents the interests of emergency physicians and their patients. In doing so, there are multiple touch points across the career range of membership. Promoting confidence, and in turn commitment, can be achieved through effective communication, education, and transparency.

Henry Z. Pitzele, MD, FACEP

Current Professional Positions: attending physician, Jesse Brown VA Medical Center and Advocate Illinois Masonic Medical Center, Chicago; attending physician, Mesa View Regional Medical Center, Mesquite, Nevada **Internships and Residency:** emergency medicine residency, University of Illinois at Chicago

Medical Degree: MD, University of Illinois at Chicago College of Medicine (2000)

Response

So much of what we do as organizational leaders is based in symbolism; what we say in public matters, and what we do in public matters even more. Every day, hundreds of people within ACEP spend countless personhours working for the betterment of our specialty—unfortunately, this fact does not always permeate down to the members who are busy scanning heads and admitting chest pain. We need to do significantly better with messaging so that the tremendous and significant value which ACEP generates for the specialty (and for front-line docs) is conveyed to the people whose hard-earned money and time make up the foundation of our organization.

The other thing we can do is to elect leaders within ACEP who have no other interests than the betterment of the specialty and the improvement in the lives of front-line doctors and ED patients. The physicians who hold leadership-level positions within national staffing companies necessarily have to balance the interests of ACEP with the interests of their company—when those two are at odds (for instance, with the business model of oversupplying EM residents to drive down

CONTINUED on page 16



Your team working with ours – that's *Safer Together*.

Reveal your team's potential for continued process and quality improvement in the care of patients with suspected cardiac emergencies, partner with ACC for Chest Pain Center Accreditation.



2021 American College of Cardiolc

Pair with Chest Pain – MI Registry for STEMI and NSTEMI data reporting.

Contact us at **877-271-4176** or **accreditationinfo@acc.org** to learn more.

Accreditation.ACC.org



ELECTION PREVIEW | CONTINUED FROM PAGE 15

EP compensation in the long-term, or with the tactic of using non-physician practitioners to drive down demand), it is not realistic to think that these leaders would act as strongly to set guardrails for their own companies as leaders who do not have this other set of corporate goals. The best we can hope for is abstention on these issues-and why should we settle for that from our leaders? I am not maligning these individuals-they clearly work hard for EM and bring significant talent to the organization. But it would be unexpected and weird if these highly efficient executives ignored or worked against their company-if they didn't represent their companies' interests well, they wouldn't have risen so highly. It's not evil; it's just that their goals aren't the same as our goals. And although it has seemed for years that electing these leaders to the ACEP Board (and indirectly, to the Presidency) has been a benign and victimless endeavor, the findings of the Workforce Task Force have shown us that unchecked corporate action in this arena has left us hobbled; we must course-correct, and we must do so now.

The membership knows this—they are waiting for us (the Council and the collective ACEP leadership) to show them that nothing is more important to ACEP than the long-term wellbeing of EPs. I believe in Dr. Schmitz, and I think she's the right leader for this heavy task; the multifactorial framework approach to Workforce is absolutely the right way to go—I just want to make certain that we give her the utmost support in the "limit corporate interests" plank of that framework, and that starts with an unconflicted Board. The specialty can and will continue to grow and flourish, and this is the most immediate way to show the membership that ACEP is the best way forward.

Joseph R. Twanmoh, MD, MBA, FACEP

Current Professional Positions: president and founder, Queue Management, LLC; UPMC–Hanover Hospital emergency department, Hanover, Pennsylvania

Internships and Residency: emergency medicine residency, Spectrum Health–Butterworth Hospital, Grand Rapids, Michigan

Medical Degree: MD, Rutgers–Robert Wood Johnson Medical School, New Brunswick, New Jersey (1983)

Response

• One of the biggest issues that we currently face is our workforce.

We witnessed an unpreceded drop in ED volumes at the onset of COVID-19. As a result, many members experienced a reduction in hours—and compensation. Twenty percent of new EM residency grads were unable to find jobs. ACEP's recent study, "Emergency Medicine Physician Workforce: Projections for 2030," projects a surplus of emergency physicians by 2030. Woven into this challenge is the rising use of non-physician providers (NPPs).

NPPs make up roughly 25 percent of the total EM workforce. The increasing use of NPPs has reduced the need for emergency physicians. In addition, there is an increased push at the state level for the independent practice of NPPs. Recently, the American Academy of PAs voted to change the name of the clinicians they represent from physician assistants to physician associates. The motivation for this is not surprising. In many EDs where I have worked, PAs effectively work independently. However, they can be geographically separated from physicians, making communication challenging. In addition, physicians can be maxed out taking care of their own patients and have little bandwidth to see and evaluate the NPP's patients. No wonder that some in the NPP world are seeking independent practitioner status.

However, to blame NPPs for this problem misses the root cause. NPPs cost about a third of a physician's salary. Entities that employ physicians and NPPs—hospitals, health systems, contract groups—are financially incentivized to reduce their labor costs and replace physician hours with NPP hours whenever possible. This is true for both for-profit and not-for-profit organizations. However, the use of NPPs isn't all the result of unbridled greed; many physician-owned contracts would not be financially viable without the use of NPPs. Hospitals would have increased labor costs, leaving less money available for other health initiatives that serve the community. Yet, the potential for abuse clearly exists. Indiscriminate substitution of physician coverage with NPPs serves only the bottom line.

The solution to this problem will be complex and nuanced. NPPs are now woven into the fabric of the EM workforce, and there is no going back. There are many competing interests, and it will be difficult, if not impossible, for ACEP to take a position that will make everyone happy. However, I believe that our North Star on this issue should be what's in the best interest of our patients. That is where we can all find common ground. Many years ago, ACEP promoted the standard that emergency departments should be staffed by EM-trained physicians, not moonlighting internists or surgeons. Similarly, we need to redefine what a clinically effective, safe, physician-led care team should be. We need to make that definition the standard for emergency departments across the country. We need to develop a model for an ED care team that we'd trust to care for our loved ones, and a model for where we want to work. By placing patients first, we will be true to ourselves, our members, and our specialty.



Better prep. Better care.

Pass MyEMCert. Become a better physician.

PEERcert+ is designed specifically to help you succeed on MyEMCert[™]—and build knowledge to improve patient care.

- Questions tailored to each individual ABEM moduleNew, updated, and thoroughly reviewed core
- content questionsBoard-style case series questions and Key
- Advances questions
- High-impact, colorful imagery enables better retentionCreate custom guizzes to strengthen weak areas

Sign up today at acep.org/peercertplus

PEERCert+

Now Available

Abdominopelvic Trauma and Bleeding Abnormal Vital Signs and Shock

Coming Summer 2021 Thoracorespiratory Neurology Social and Behavioral Health

Critica decisions in emergency medicine

24/7 Access to the Full Critical Decisions Library

That's 36 issues worth an astounding 180 AMA PRA Category 1 Credits[™] when you subscribe today

The American College of Emergency Physicians is accredited by the Accreditation Council for Continuing Medical Education to provide continuing medical education for physicians. The American College of Emergency Physicians designates this enduring material for a maximum of 5 *AMA PRA Category* 1 Credits[™]. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

> "So how does that work? Where do you get 180 CMES?" Critical Decisions is accredited by the issue – that's why the statement above says 5. So with access to 36 issues over a 3-year period, it's 5 x 36 for a total of 180.



Subscribe Today! | ACEP.org/CDEM | 844.381.0911 Available in Print and Online

DR. WESTAFER (@LWestafer) is assistant

professor of emergency medicine and emer-

gency medicine research fellowship director

at the University of Massachusetts Medical School-Baystate and co-host of FOAMcast.

PUTTING RESEARCH TO WORK FOR YOU

GRACE in Evaluating Chest Pain

ST_TC [R

PRACTICE

CHANGERS

New guidelines empower physicians to consider when less is more

by LAUREN WESTAFER, DO, MPH

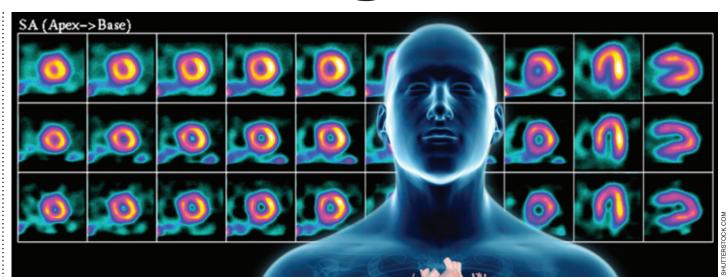
mergency department evaluations for chest pain are common, accounting for approximately 5 percent of all ED visits. Up to 40 percent of these patients return to the emergency department with recurrent chest pain within one year.1 The intensity of evaluation for acute coronary syndrome (ACS) may vary-some patients may have received prior stress testing, coronary CT angiography, or even cardiac catheterization. Although risk stratification tools such as the History, ECG, Age, Risk factors, and Troponin (HEART) score are widely used to help determine disposition of patients with chest pain, there is little guidance regarding patients with recurrent chest pain who have had a prior evaluation. How much should a prior negative stress test or cardiac catheterization guide the medical decision making?

Enter the Society for Academic Emergency Medicine Guidelines for Reasonable and Appropriate Care in the Emergency Department (GRACE) on recurrent chest pain. This is the first of a clinical practice guideline series aimed at de-implementing low-value practices within emergency medicine. These guidelines attempt to make recommendations for patients who present with low-risk chest pain, defined as those deemed low risk by a validated scoring system (eg, HEART score <4) who present to an emergency department with an evaluation for ACS at least twice in a 12-month period. The primary outcomes assessed were major adverse cardiac events (MACE), including acute myocardial infarction (AMI), need for percutaneous coronary intervention (PCI) or bypass, and death. Nearly all the recommendations in this document are based on low-quality evidence, mostly from studies indirectly answering the questions, as few addressed recurrent evaluations specifically.

Serial Versus Single Troponin

Recommendation: "In adult patients with recurrent, low-risk chest pain, for greater than 3 h duration we suggest a single, high-sensitivity troponin below a validated threshold to reasonably exclude ACS within 30 days.'

This recommendation is congruent with other clinical policies, including the 2018 ACEP clinical policy on suspected ACS, as MACE within 30 days was 0.5 percent, falling below the acceptable miss rate of 1 to 2 percent.² There are two key components to this recommendation. First, a single troponin only applies to highsensitivity troponin, as there is insufficient



TC-Gated [Isot

evidence for conventional troponin assays. Second, the chest pain must be more than three hours in duration, as very few patients in the included studies presented to the emergency department earlier.

Repeat Stress Testing

Recommendation: "In adult patients with recurrent, low-risk chest pain, and a normal stress test within the previous 12 months, we do not recommend repeat routine stress testing as a means to decrease rates of MACE at 30 days."

Ideally, stress testing would identify patients with intervenable coronary artery disease and reduce MACE; however, studies assessing stress testing of ED patients with chest pain have not found a reduction in MACE at 30 days. Yet, stress testing carries potential harms from downstream testing and procedures as false positive tests are not uncommon.

Outpatient Versus Inpatient Management

Recommendation: In adult patients with recurrent, low-risk chest pain and either no occlusive coronary artery disease (CAD) (0 percent stenosis) or non-obstructive (<50 percent stenosis) CAD on prior angiography within five years, the authors recommend referral for expedited outpatient testing as warranted rather than admission for inpatient evaluation.

These recommendations are possibly the most "practice changing" in the document. Patients with nonobstructive CAD have very low incidence of AMI or death in the two years following the catherization—fewer than one event in rate is even lower for those with no occlusive CAD. As a result, hospital admission for ACS evaluation is likely to generate more harms (allergic reactions, procedural risks, stress, and cost) than benefit.

Recommendation: "In adult patients with recurrent, low-risk chest pain and prior [coronary computed tomographic angiography] CCTA within the past 2 years with no coronary stenosis, we suggest no further diagnostic testing other than a single, high-sensitivity troponin below a validated threshold to exclude ACS within that 2-year time frame."

This recommendation echoes the one abovethe recognition of the unlikely benefit and potential harms of hospitalization in a very low-risk group. A large registry found that the risk of AMI, mortality, and MACE were all well under 1 percent in patients with a CCTA without coronary stenosis who were followed for two years. Although identification of this ultralow-risk population might be seen as a benefit of CCTA, the test is associated with increased downstream testing and interventions of uncertain long-term patient-oriented benefit.

Screening and Referral for Depression and Anxiety

Recommendation: In adult patients with recurrent, low-risk chest pain, the authors recommended using depression and anxiety screening tools and referral for anxiety or depression management.

The evidence basis for these recommendations is minimal and rooted in observational data finding variable results for an associa-

100 patients followed for two years. The event i tion between chest pain recurrence and anxiety and depression. At this time, the evidence doesn't provide sufficient information on what to do if a patient "screens in" for depression or anxiety. As emergency physicians, we must be cautious in attributing medical issues to mental health and recognize that a concurrent diagnosis of anxiety may cause us to anchor and potentially miss a serious diagnosis.

sibility

Conclusion

The recommendations in this guideline are rooted in low-quality evidence and therefore are a weak set of treatment options for emergency physicians. Yet, they represent a critical step in ED evaluations-guidance for clinicians to stop performing low-value or wasteful care. In medicine, we often strive for a "zero miss" culture, despite the impossibility of this aim and recommendations to embrace a 1 to 2 percent missed diagnosis rate in ACS. We often fail to consider the iatrogenic harms and patient and societal costs associated with overtesting and more intensive care. The GRACE guidelines may empower some clinicians to more thoughtfully and rationally evaluate patients with low-risk recurrent chest pain by providing reassurance that "more" may not necessarily be beneficial to the patient.

References

- 1. GRACE. Society for Academic Emergency Medicine website. Available at: https://www.saem.org/publications/ 6.2021
- 2. Brown MD, Wolf SJ, Byyny R, et al. Clinical policy: critical issues in the evaluation and management of emergency department patients with suspected non-STelevation acute coronary syndromes. Ann Emerg Med. 2018:72(5):e65-e106
- З. Frisoli TM, Nowak R, Evans KL, et al. Henry Ford HEART Score randomized trial: rapid discharge of patients evaluated for possible myocardial infarction. Circ Cardiovasc Qual Outcomes. 2017;10(10):e003617.
- 4. Lim SH, Anantharaman V, Sundram F, et al. Stress myocardial perfusion imaging for the evaluation and triage of chest pain in the emergency department: a randomized controlled trial. J Nucl Cardiol. 2013;20(6):1002-1012.

HEALTH POLICY JOURNAL CLUB

POLICY Rx

Physician Interrupted

Interruptions abound in the ED, but does putting limits on physician chart access eliminate medication errors?

by CEDRIC DARK, MD, MPH, FACEP

mergency physicians have a difficult job. In no other profession can a person be interrupted more than once every 10 minutes while being asked to make critical lifesaving and life-altering decisions.¹ Even when interruptions are minimal, working long and odd hours can induce erroneous judgment if we are not careful with our decision making.

I remember the combination of fatigue and inexperience during my internship year when I was writing orders on a newly admitted patient before leaving the hospital after a 24-hour shift.



Walking around the ICU on rounds, I suddenly remembered that I had written for the wrong medication. Before an error could happen, I was able to go back and change the order. Back then, orders were written on paper, they weren't executed rapidly or in real time, and

you could only write in one chart at a time because you had to have the thick binder of the patient's medical record physically open in front of you. Following the advent of electronic medical records, it has become even easier to mix charts and extraordinarily simple to place the wrong order on the wrong person.

Whenever I try to order a dose of ketorolac on a patient who neglected to tell me that they are allergic to ibuprofen, the computer alerts me to this potential adverse event. But the computer can't tell me if I am ordering a medicine for the wrong patient or a test for the wrong person or an X-ray on the incorrect side of the body. To reduce errors such as these, The Joint Commission and the Office of the

National Coordinator for Health Information Technology have suggested that physicians should only open one chart at a time on their computer screens. Based on expert opinion alone, this restriction promises improved patient safety. It also threatens efficiency, which, in the emergency department, is one of a physician's greatest commodities. This month's journal club article at right explores this assumption. It shows that when a medical system reduced the number of open charts that physicians were allowed to access simultaneously from four to two, mistaken entry errors—orders that were "placed, retracted, and reentered on a different patient"—decreased.²

Once quantified, the rate at which errors declined meant that for every 5,000 orders, only one would be changed. Extrapolating this to my high-volume urban emergency department, could that mean that only 20 patients out of every 100,000 would have an order entry error? Is that level of restriction worth it? A report by Kaiser Health News entitled "Death by 1,000 Clicks" detailed the new types of errors that have become prominent as we have expanded our medical records into the digital age.³ While we

have certainly reduced problems with illegible handwriting and standardized protocols, we've also made it more difficult to do seemingly simple tasks. Reducing the emergency physician's ability to multitask does not benefit our patients—it just promises to be another impediment to the practice of medicine. A second study, a randomized trial testing The Joint Commission's "expert opinion" to limit physicians to one open chart at a time, similarly showed that emergency physicians do not need to sacrifice efficiency for safety.⁴ •

References

1. Westbrook JI, Coiera E, Dunsmuir WTM, et al. The impact of interruptions on clinical task completion. Qual Saf Health Care.

2010;19(4):284

289. 2. Canfield C, Udeh C, Blonsky H, et al. Limiting the number of open charts does not impact wrong patient order entry in the emergency department. J Am Coll Emerg Physicians Open 2020;1(5):1071-1077 3. Schulte F, Fry E. Death by 1,000 clicks: where electronic health records went wrong. Kaiser Health News website. Available at: https://khn.org/news/death-by-a-thousand-clicks. Accessed Aug. 20, 2021 4. Adelman JS, Applebaum JR, Schechter CB, et al. Effect of restriction of the number of concurrently open records in an electronic health record on wrong-patient order errors: a randomized clinical trial. JAMA. 2019;321(18):1780-1787.



DR. DARK is assistant professor of emergency medicine at Baylor College of Medicine in Houston, Medical Editor in Chief of *ACEP Now*, and executive editor of PolicyRx.org.

EMRA+POLICYRx HEALTH POLICY JOURNAL CLUB Limiting EMR Chart Access May Not

Reduce Error Rates

by FLORIAN SCHMITZBERGER, MD, MS

Perhaps no other specialty in medicine deals with constant task switching as much as emergency medicine. It happens frequently during a shift when you are in the middle of one task and get interrupted to place an order for a different patient. There is a certain cognitive load to keeping your current task in mind while switching charts in your electronic medical record (EMR) system. You see a message that you are not able to open another chart, you must close an open chart first; this inevitably causes frustration. A major reason for the limitation in the number of open charts is to minimize orders being accidentally placed for the wrong patient, an argument that superficially makes sense. However, limiting the number of open charts does not limit the number of patients being cared for at the same time.

A new study sought to establish whether a lower limit of open charts in the EMR led to a reduction in accidental orders being placed for the wrong patient.¹ The researchers performed a retrospective chart review at 13 emergency departments where they counted retract-and-reorder events, which were defined as a procedure or medication order that was placed, retracted, and reentered on a different patient within 10 minutes. While limited, this simple approach can be expected to catch a number of mistaken entry errors. The researchers studied two periods of evaluation with limits of either two or four open charts.

Their findings showed retraction rates of 2.4 per thousand when four charts could be opened versus 2.2 per thousand when only up to two charts could be simultaneously opened. Ultimately, there was no statistically significant difference in the rates of retract-and-reorder events, the chosen proxy for these near-miss medical errors.

While this study is not sufficiently rigorous to conclude with certainty that limiting concurrently open charts does not reduce error rates, it provides some evidence that runs opposite to recommendations offered by The Joint Commission to limit open charts to only one. In my opinion, the loss of efficiency with fewer open charts without a verifiable increase in patient safety does neither the doctor nor the patient any good.

This Health Policy Journal Club review is a collaboration between Policy Prescriptions and the Emergency Medicine Residents' Association.

References

 Canfield C, Udeh C, Blonsky H, et al. Limiting the number of open charts does not impact wrong patient order entry in the emergency department. J Am Coll Emerg Physicians Open. 2020;1(5):1071-1077.

DR. SCHMITZBERGER is an emergency medicine resident at the University of Michigan.



Boston Convention & Exhibition Center

Register today at acep.org/acep21

Scientific Assembly

OCTOBER 25-28

B

Courses • Labs • Exhibits • Parties • Networking Events • And More...



Approved for AMA PRA Category 1 Credit^{**}

Your health and safety are important to us. During the conference we will be following strict adherence to COVID-19 safety protocols and procedures during all ACEP21 official events

Two Options to Choose from: At-Home or In-Person

Emergency medicine's largest and most prestigious educational conference offering the latest in EM education from pre-conference courses, 300+ in-person courses, 60+ at-home courses, to hands-on-skills labs, ACEP21 has it all!

Start Planning, Book Your Hotel Now!



Book through onPeak, our official hotel provider, to secure your room.



LAST CHANCE TO SAVE \$100 USE PROMO CODE BEACON When You Register for In-Person by September 24th



American College of Emergency Physicians®







DR. JONES is assistant professor of pediatric emergency medicine at the University of Kentucky in Lexington.



DR. CANTOR is professor of emergency medicine and pediatrics, director of the pediatric emergency department, and medical director of the Central New York Regional Poison Control Center at Upstate Medical University in Syracuse, New York.

by LANDON JONES, MD, AND RICHARD M. CANTOR, MD, FAAP, FACEP

The best questions often stem from the inquisitive learner. As educators, we love, and are always humbled by, those moments when we get to say, "I don't know." For some of these questions, you may already know the answers. For others, you may never have thought to ask the question. For all, questions, comments, concerns, and critiques are encouraged. Welcome to the Kids Korner.

Bacterial Blowout

Question 1: In children, is there a particular duration of diarrhea that would suggest a bacterial etiology?

A 2006 prospective study by Klein et al evaluated 1,626 stool samples of children with diarrhea presenting to a pediatric emergency department over a three-year period.¹ The authors evaluated clinical characteristics such as the number of stools, duration of diarrhea (in days), recent travel, fever, age, and presence of blood. They then evaluated whether these characteristics were associated with an increased likelihood of a positive bacterial diarrhea culture.

This study was performed in the United States. The median age of children enrolled was 1.3 years, and the median duration of diarrhea prior to presentation was three days. Bacterial pathogens were culture positive in 118 of 1,626 stool samples (7.3 percent), and factors significantly associated with a positive bacterial stool culture were travel outside the United States within 30 days (relative risk [RR] 2.8), blood in the stool (RR 7.4), or passing of more



than 10 stools in the previous 24 hours (RR 1.1).

Interestingly, duration of diarrhea more than 10 days significantly decreased the likelihood of yielding a positive bacterial stool culture (odds ratio [OR] 0.3; 95 percent, confidence interval [CI] 0.1–0.9). Also, this study found that clinical physician judgment for the

need for a stool culture demonstrated sensitivity and specificity of 76 percent and 65 percent, respectively. Physician gestalt was almost as predictive as the model developed by multivariate analysis.

A second prospective case-control study of 3,366 children in Africa and southeast Asia found a negative association between viral etiology and bloody diarrhea as well (OR 0.129; 95 percent CI, 0.096–0.173), suggesting that bloody stool is not typically associated with viral etiologies of diarrhea.² Conversely, bloody stools were associated with a bacterial cause (P<0.0001). This study did not find a significant association between diarrhea duration and the likelihood of a bacterial etiology.

Conclusion

We were unable to find a particular duration of diarrhea that would suggest a bacterial etiology. Bloody stool and recent travel outside the United States seem to be the strongest predictors of a bacterial etiology of diarrhea.

References

- Klein EJ, Boster DR, Stapp JR, et al. Diarrhea etiology in a children's hospital emergency department: a prospective cohort study. *Clin Infect Dis.* 2006;43(7):807-813.
- Brintz BJ, Howard JI, Haaland B, et al. Clinical predictors for etiology of acute diarrhea children in resource-limited settings. *PLoS Negl Trop Dis.* 2020;14(10):e0008677

Lumbar Punctures

Question 2: In children with a complex febrile seizure, on which patients might you safely forego a lumbar puncture (LP)?

retrospective study by Seltz et al evaluated 390 cases of complex febrile seizures in 366 children ages 6 months to 6 years in the post-Hib and post-pneumococcal vaccine era.¹ The authors evaluated the incidence of either bacterial meningitis or herpes encephalitis. A lumbar puncture (LP) was performed on 146 of 390 cases (37 percent). Of 390 total complex febrile seizures, there were six cases of meningitis (1.5 percent; 95 percent confidence Interval [CI] 0.6-3.3 percent) and one case of HSV encephalitis (0.3 percent; 95 percent CI, 0-1.4%). All children with meningitis or HSV encephalitis demonstrated persistent altered mental status after the complex febrile seizure. There were no cases of meningitis or encephalitis in children with normal mentation following their complex febrile seizure or in any children who did not receive an LP, suggesting that the incidence of meningitis and encephalitis is low in children with complex febrile seizures-particularly those who have returned to their baseline mentation.

Kimia et al retrospectively studied 526 children ages 6 months to 60 months with a first-time complex febrile seizure, evaluating this population for bacterial meningitis specifically.² Of note, they did not evaluate for herpes encephalitis. In this population, 340 of 526 children (64 percent) received an LP, and bacterial meningitis was identified in three of 526 cases (0.9 percent; 95 percent CI, 0.2-2.7). Of these three positive bacterial meningitis cases, two children presented before conjugated pneumococcal vaccines were commonly in use and had altered mental status. The third child was treated for suspected acute bacterial meningitis. She looked well on exam but had a cerebrospinal fluid (CSF) sample "contaminated with blood" that grew no bacterial pathogens on CSF culture. No CSF cell count was ordered, but she had a positive blood culture for S. pneumoniae and was treated as suspected bacterial meningitis. This child also had significant hypocalcemia consistent with



rickets. Like the prior study, the incidence of meningitis was very low, especially in a well-appearing child.

A separate retrospective study by Hardasmalani and Saber found similar results in 71 children with complex febrile seizures.³ One patient (1.4 percent) had meningitis, and that patient presented in status epilepticus. Another retrospective study by Rivas-García et al found no cases of meningitis or encephalitis in 654 cases of febrile seizures consisting of 537 simple febrile seizures (82 percent) and 117 complex febrile seizures (18 percent).⁴ In the complex seizure group, 46 had prolonged seizure more than 15 minutes, six had focal seizures, and 76 had multiple seizures within 24 hours. Another retrospective study by Fletcher and Sharieff identified 193 children with first-time complex febrile seizures; 136 received an LP.⁵ There was a single case of acute bacterial meningitis, and that patient had four seizures, of which one lasted more than 30 minutes.

A five-year multicenter retrospective study from seven pediatric emergency departments by Guedj et al evaluated 839 children with complex febrile seizures.⁶ Particularly, the authors were interested in the incidence of meningitis or encephalitis in children with a "clinical exam not suggestive of meningitis or encephalitis," defined as a normal baseline neurological exam without altered mentation or meningeal signs. LPs were performed in 260 of 839 of patients (31 percent) overall and only 147 of 630 well-appearing children (23 percent). There were no

DEFINITION OF COMPLEX FEBRILE SEIZURES

- Duration 15 minutes or more
- Focal neurological signs
- More than one febrile seizure in 24 hours
- Source: Smith DK, Sadler KP, Benedum M. Febrile seizures: risks, evaluation, and prognosis. *Am Fam Physician*. 2019;99(7):445-450.

cases of meningitis or encephalitis in the well-appearing group. While these studies suggest that the incidence of menin-

gitis and encephalitis is very low after a first complex febrile seizure—especially in children who are well-appearing—it is important to note that these studies are retrospective in nature.

Conclusion

After a complex febrile seizure, well-appearing children who have returned to their baseline and have a normal neurological exam can probably forego the lumbar puncture. Because these studies are retrospective in nature, caution should be employed when exercising this treatment strategy. ●

References

- Settz LB, Cohen E, Weinstein M. Risk of bacterial or herpes simplex virus meningitis/encephalitis in children with complex febrile seizures. *Pediatr Emerg Care*. 2009;25(8):494-497.
- Kimia A, Ben-Joseph EP, Rudloe T, et al. Yield of lumbar puncture among children who present with their first complex febrile seizure. *Pediatrics*. 2010;126(1):62-69.
- 3. Hardasmalani MD, Saber M. Yield of diagnostic studies in children presenting with
- complex febrile seizures. *Pediatr Emerg Care*. 2012;28(8):789-791.
 Rivas-García A, Ferrero-García-Loygorri C, González-Pinto LC, et al. Simple and complex febrile seizures: is there such a difference? Management and complications in an emergency department. *Neurologia (Engl Ed)*. 2019;S0213-4853(19)30079-9.
- 5. Fletcher EM, Sharieff G. Necessity of lumbar puncture in patients presenting with
- new onset complex febrile seizure. West J Emerg Med. 2013;14(3):206-211. 6. Guedj R, Chappuy H, Titomanlio L, et al. Do all children who present with a complex
- febrile seizure need a lumbar puncture? Ann Emerg Med. 2017;70(1):52-62.e6.



in CAP patients who are well enough to be managed as outpatients.

- They do *not* support preschool children routinely being prescribed antibiotics. This is because most of these CAPs in this age group are caused by viral pathogens.
- They *do* recommend antibiotics for schoolage children diagnosed with CAP.
- How long school-age children should be treated for CAP is an open question. The guidelines provide a strong recommendation based on moderate quality of evidence that a 10-day course has been best studied, but a shorter course may be just as effective.

There is a relatively small (n=115) randomized controlled trial reporting five days of amoxicillin (80 mg/kg divided three times a day [TID]) was noninferior to 10 days for CAP in children 6 months to 59 months of age.⁴ A five-day course has also been recommended by the American Thoracic Society and the IDSA for adults with CAP under certain conditions.⁵

Reference: Pernica JM, Harman S, Kam AJ, et al. Short-course antimicrobial therapy for pediatric community-acquired pneumonia: the SAFER randomized clinical trial. *JAMA Pediatr.* 2021;175(5):475-482.

- **Population:** Children age 6 months to 10 years diagnosed with CAP who are well enough to be treated as outpatients
- » Exclusions: See paper for list of exclusions
- **Intervention:** Five days of high-dose amoxicillin (90 mg/kg/d divided TID) followed by five days of placebo
- **Comparison:** 10 days of high-dose amoxicillin (90 mg/kg/d divided TID)
- Outcome:
- » Primary Outcome: Clinical cure at 14–21 days defined as meeting all three criteria: significant improvement in dyspnea and increased work of breathing, and no recorded tachypnea, at the day 14–21 follow-up visit; no more than one fever spike as a result of bacterial respiratory illness from day four up to and including the day 14–21 follow-up visit; and lack of a requirement for additional antibacterials or admission to hospital because of persistent/progressive lower respiratory illness during the two weeks after enrollment
- » **Secondary Outcomes:** Days off school or child care, missed work days for caregivers, adverse reactions, and adherence

Authors' Conclusions

"Short-course antibiotic therapy appeared to be comparable to standard care for the treatment of previously healthy children with CAP not requiring hospitalization. Clinical practice guidelines should consider recommending 5 days of amoxicillin for pediatric pneumonia management in accordance with antimicrobial stewardship principles."

Results

A total of 281 children enrolled in the trial, with a median age of 2.6 years. Forty-three percent were female.

Key Result: A five-day course of antibiotics was inferior to a 10-day course of antibiotics in children with CAP.

• **Primary Outcome:** Clinical cure at 14–21 days after enrollment

- » Per-protocol (PP) analysis: 88.6 percent in the intervention group, 90.8 percent in the control group; risk difference was -0.016 (97.5 percent confidence limit -0.087) and cannot claim noninferiority
- » Intention-to-treat (ITT) analysis: 85.7 percent in the intervention group, 84.1 percent in the control group; risk difference was 0.023 (97.5 percent confidence limit -0.061)
- Secondary Outcomes: Caregivers were off work two days instead of three in the intervention group. All other secondary outcomes were the same.

Evidence-Based Medicine Commentary

1. Representative Cohort: There is a question of whether this cohort represents children with CAP presenting to the emergency department. Only 281 (5 percent) of the 5,406 children diagnosed with CAP were randomized. The study flow diagram shows researchers missed 3,215 possible children to include, suggesting they were not recruited consecutively. This also could have introduced some selection bias.

2. Chest X-Ray: This is not needed to make the diagnosis of CAP in children, and it is actively discouraged by the IDSA guidelines.³

3. Clinical Cure: Their definition of clinical cure included some subjective criteria. Different physicians could have different interpretations on what a "significant improvement" looked like clinically and if the child required additional antibiotics or hospital admission. This could have introduced uncertainty into the data.

4. **Statistical Versus Clinical Outcome:** This was a noninferiority trial, and they correctly performed a per-protocol analysis. The noninferiority margin was based on several assumptions. Because the one-sided 97.5 percent confidence limit of the point estimate of 7.5 percent was exceeded, a formal conclusion of noninferiority could not be made.

However, this is a statistical outcome and may not be a clinically important difference. Physicians will need to interpret the finding for themselves and think about how to apply the data. Both groups had about a 90 percent clinical cure rate, with only a 1.6 percent absolute risk difference between the five- and 10-day course of antibiotics. Will crossing a one-sided, and seemingly arbitrary, statistical barrier by 1.2 percentage points (7.5 versus 8.7 percent) make a difference in clinically applying this data?

5. External Validity: This trial was conducted at two pediatric emergency departments in Canada. It is unclear if these represent similar patients presenting to community emergency departments, rural emergency departments, or facilities in other countries.

Bottom Line

A five-day course of antibiotics was statistically inferior to the traditional 10-day course for children with CAP treated as outpatients, but it is unclear if this is clinically important.

Case Resolution

You engage in shared decision making with the parents and ask them if they would like a short course of antibiotics (five days) or the traditional course (10 days). Both have about a 90 percent chance of success, but a few more children were not clinically cured after five days of treatment.

Thank you to Dr. Andrew Tagg, who is an emergency physician and co-founder and website lead for Don't Forget the Bubbles (https:// dontforgetthebubbles.com), for his help with this review.

Remember to be skeptical of anything you learn, even if you heard it on the Skeptics' Guide to Emergency Medicine. •

References

- Rudan I, Boschi-Pinto C, Biloglav Z, et al. Epidemiology and etiology of childhood pneumonia. *Bull World Health Organ.* 2008;86(5):408-416.
- Pneumonia fact sheet No. 331. World Health Organization website. Available at: https://www.who.int/mediacentre/ factsheets/fs331/en/index.html. Accessed July 29, 2021.
- Bradley JS, Byington CL, Shah SS, et al. The management of community-acquired pneumonia in infants and children older than 3 months of age: clinical practice guidelines by the Pediatric Infectious Diseases Society and the Infectious Diseases Society of America. *Clin Infect Dis.* 2011;53(7):e25-76.

 Greenberg D, Givon-Lavi N, Sadaka Y, et al. Short-course antibiotic treatment for community-acquired alveolar pneumonia in ambulatory children: a doubleblind, randomized, placebo-controlled trial. *Pediatr Infect Dis J.* 2014:33(2):136-142

 Metlay JP, Waterer GW, Long AC, et al. Diagnosis and treatment of adults with communityacquired pneumonia. An official clinical practice guideline of the American Thoracic Society and Infectious Diseases Society of America. Am J Respir Crit Care Med. 2019;200(7):e45–e67.

CLASSIFIEDS

CALIFORNIA

LONG BEACH:

Long Beach facility re-opening with new 18-bed Emergency Department. 12,000+ annually/malpractice paid/competitive salary/established group.

ORANGE COUNTY/TUSTIN:

110 bed community hospital non-stemi/non-stroke. Only 0.8 pts/hr, competitive salary with incentives, 12 hr shifts.

LOS ANGELES:

Low volume 700/mo. Ungent care, non-paramedic receiving, less stress, 20 yr contract w/stable history. Patients 1/hr. Base + incentive.

NORWALK:

Low volume 600/mo. Paramedic receiving. Patients 8/hr. 10-year history stable. \$110/hr. 24 hr shifts available.

SAN FERNANDO VALLEY:

120 bed hospital medsurg and psych, non-trauma nonstemi, paramedic receiving, 6 days 6 nights \$328,000 a year plus incentive.

FAX CV to 323 306-0076 or call 747 283-1809 or email neubauerjanice@gmail.com

SOUND ADVICE

DR. MANTUANI is ultrasound fellowship director at Highland Hospital in Oakland, California. DR. YANG and DR. SCHULTZ are ultrasound fellows at Highland Hospital. DR. NAGDEV is director of the ultrasound division at Highland Hospital.

How to Perform an Erector Spinae Plane Block

by DANIEL MANTUANI, MD, MPH; ELAINE YANG, MD; CODY SCHULTZ, MD; AND ARUN NAGDEV, MD

The erector spinae plane block (ESPB) is a relatively new block, first described in 2016 as an analgesic technique for neuropathic

thoracic pain.¹ Since that time, this simple i capacity to anesthetize the majority of the and safe technique has been adopted with enthusiasm and used with great efficacy to treat pain resulting from a wide array of pathological processes. Often referred to as the "poor man's epidural," the beauty of this single-injection high-volume block lies in its

hemithorax. Additionally, the sonoanatomy of the ESPB is relatively simple and safe. Under the erector spinae muscles lie the transverse processes, which act as a bony "backstop" to prevent inadvertent puncture of any critical structures.



Scan the QR code for a stepby-step guide to performing an **ESPB** and a video of the procedure.

CLASSIFIEDS



CLASSIFIED ADVERTISING

ACEP Now has the largest circulation among emergency medicine specialty print publications with nearly 40,000 **BPA-Audited** subscribers including about 29,000 ACEP members.

Your ad will also reach the entire 1,800 members of the Society of Emergency Medicine Physician Assistants (SEMPA).

To place an ad in ACEP Now's Classified Advertising section please contact:

Kelly Miller

kmiller@mrvica.com (856) 768-9360



Envision Physician Services is currently seeking emergency medicine physicians who want to make a larger impact on healthcare.

With various leadership and clinical positions available at highly desirable facilities across the nation, we can help you find the perfect fit.

Stop by Booth #2400 During ACEP21!

See us in person or visit our virtual booth to speak with our clinical leadership and experienced recruiters and find out how you can advance your career with Envision.



Featured Positions

Medical Director McDonough District Hospital Macomb, Illinois

Medical Director UCF Lake Nona Medical Center Orlando, Florida

Medical Director Rio Grande Regional Hospital McAllen, Texas

833.235.2599 EVPS.com/ACEPNow

Director of Education Osceola Regional Medical Center Orlando, Florida

Director of Simulation Osceola Regional Medical Center Orlando, Florida

Associate Residency Program Director Aventura Hospital and Medical Center Miami, Florida



PennState Health Emergency Medicine Residency Program Director

Penn State Health Milton S. Hershey Medical Center is seeking an Emergency Medicine Residency Program Director to join our exceptional academic team located in Hershey, PA. This is an excellent opportunity to join an outstanding academic program with a national reputation and inpact the lives of our future Emergency Medicine physicians.

What We're Offering:

- Competitive salary and benefits
- Sign-On Bonus
- Relocation Assistance
- Leadership for Emergency Medicine Residency Program
- Comprehensive benefit and retirement options

<u>What We're Seeking:</u>

- MD, DO, or foreign equivalent
- BC/BE by ABEM or ABOEM
- Leadership experience
- Outstanding patient care qualities
- Ability to work collaboratively within a diverse academic and clinical environment



FOR MORE INFORMATION PLEASE CONTACT:

Heather Peffley, PHR CPRP Physician Recruiter Penn State Health

Email: hpeffley@pennstatehealth.psu.edu **Website:** careers.pennstatehealth.org

What the Area Offers:

Located in a safe family-friendly setting, Hershey, PA, our local neighborhoods boast a reasonable cost of living whether you prefer a more suburban setting or thriving city rich in theater, arts, and culture. Known as the home of the Hershey chocolate bar, Hershey's community is rich in history and offers an abundant range of outdoor activities, arts, and diverse experiences. We're conveniently located within a short distance to major cities such as Philadelphia, Pittsburgh, NYC, Baltimore, and Washington DC.

Penn State Health is fundamentally committed to the diversity of our faculty and staff. We believe diversity is unapologetically expressing itself through every person's perspectives and lived experiences. We are an equal opportunity and affirmative action employer. All qualified applicants will receive consideration for employment without regard to age, color, disability, gender identity or expression, marital status, national or ethnic origin, political affiliation, race, religion, sex (including pregnancy), sexual orientation, veteran status, and family medical or genetic information.

We're stronger together.

Physician ownership wins again!



VEP Healthcare increased its ability to keep patient care decisions in the hands of physicians by joining USACS, the largest physician-owned group in the country. VEP grew to 34 locations under a physician ownership model. They know our culture will be an extension of

theirs. They can continue to count on having their voices valued, their backs covered, and the kind of camaraderie that can only come from loving what you do and who you work with. With VEP Healthcare on board at USACS, the best just got better.



OWN YOUR FUTURE JOIN USACS Learn more at USACS.com